

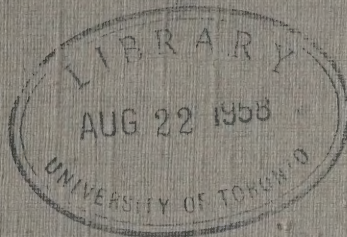
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COPY FOR MR. J. ALLAN ROSS




HYDRO-ELECTRIC INQUIRY COMMISSION

AGENDA AND MINUTES OF THE MEETINGS OF THE COMMISSIONERS

VOL. I.—APRIL 13, 1922, TO JULY 31, 1922
VOL. II.—AUGUST 1, 1922, TO OCTOBER 31, 1922
VOL. III.—NOVEMBER 1, 1922, TO MARCH 31, 1923
VOL. IV.—APRIL 1, 1923, TO MARCH 1, 1924.

VOLUME II

JOSEPH H. W. BOWER
SECRETARY



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AGENDA

August 1st, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Continuation of Legal adviser's Report relative to Niagara Development.
4. General Business.

MINUTES OF HYDRO-ELECTRIC INQUIRY COMMISSION

The Commission met on 31st July 1922.

Present:

The Chairman,
Mr. A. J. Henry,
Mr. Lloyd Harris,
Mr. J. J. Ross,
Mr. E. A. Ross
Also the Secretary.

The Minutes of the Meeting of Saturday, July 22nd, were read and approved and the Memorandum and Minutes, dealing with the inspection trip and meetings held during the period from July 22nd to 28th, were also read and approved.

VOLUME II

(1st August, 1922 - 31st October, 1922)

The Secretary then presented the financial statement setting forth the total expenditure of the Commission, up to July 31st, 1922.

The following documents were also brought to the attention of the Commission:

1. Letter from Premier Henry, dated July 25th, 1922, dealing with the sale of the equipment used in the construction of the Chippewa Canal and attached thereto a copy of a letter from Sir Allen Ross to the Premier, relative to the same matter.
2. Letter of July 24th, 1922, from the Chief Engineer of the N.E.P.C., enclosing copy of his letter of July 21st, together with report and blue prints, relative to the accident to No. 15 and No. 14 generators at the Ontario Power Company plant at Niagara.
3. Two memoranda, dated July 17th and July 20th respectively, dealing with the right-of-way of the Chippewa plant, as

MINUTES OF MEETINGS OF THE HYDRO-ELECTRIC INQUIRY COMMISSION

COPY

VOLUME II

(1st August, 1922 - 31st October, 1922)

presented by Messrs. AGENDA Messrs. J. Francis & Co. to Messrs. J. Francis & Co.

August 1st, 1922.

In respect to the above, the Secretary was directed as follows:

- (a) In reference to 1. Minutes of previous meeting. Drury, regarding the disposal of construction equipment, the Secretary was instructed to continue his efforts to have the equipment disposed of as per report of June 22nd.
2. Business arising out of Minutes.
3. Continuation of Legal Adviser's Report relative to Nipigon Development. The officials of the H.E.P.C. responsible for such disposal.
4. General Business.

- (b) In reference to report by the Chief Engineer relative to the accident to No. 15 and No. 16 generators, the Secretary was instructed to follow this matter with Mr. Francis and have a report presented for the information of the Commission at the earliest date possible.

TORONTO,

August 1st, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,

Mr. M. J. Haney,

Mr. Lloyd Harris,

Mr. J. A. Ross,

Mr. R. A. Ross,

Also the Secretary.

The Meeting then adjourned.

The Minutes of the Meeting of Saturday, July 22nd, were read and approved and the Memorandum and Minutes, dealing with the inspection trip and meetings held during the period from July 23rd to 28th, were also read and approved.

The Secretary then presented the financial statement setting forth the total expenditure of the Commission, up to July 31st, 1922.

The following documents were also brought to the attention of the Commission:

1. Letter from Premier Drury, dated July 25th, 1922, dealing with the sale of the equipment used in the construction of the Chippawa Canal and attached thereto a copy of a letter from Sir Adam Beck to the Premier, relative to the same matter.
2. Letter of July 24th, 1922, from the Chief Engineer of the H.E.P.C., enclosing copy of his letter of July 21st, together with report and blue prints, relative to the accident to No. 15 and No. 16 generators at the Ontario Power Company plant at Niagara.
3. Two memoranda, dated July 17th and July 20th respectively, dealing with the right-of-way of the Chippawa plant, as

AGENDA

August 1st, 1932.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Continuation of Legal Adviser's Report relative to Niagara Development.
4. General Business.

REPORT
August 1st, 1932.

The Commission met at 10:30 A.M.

Present:

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The Chairman,
Mr. W. J. Murray,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. H. A. Ross
Also the Secretary.

The Minutes of the Meeting of Saturday, July 22nd, were read and approved and the Memoranda and Minutes, dealing with the investigation trip and meetings held during the period from July 22nd to 28th, were also read and approved.

The Secretary then presented the financial statement setting forth the total expenditure of the Commission, up to July 31st, 1932.

The following documents were also brought to the attention of the Commission:

1. Letter from Premier Henry, dated July 25th, 1932, dealing with the sale of the equipment used in the construction of the Chippewa Canal and attached thereto a copy of a letter from Sir Adam back to the Premier, relative to the same matter.
2. Letter of July 24th, 1932, from the Chief Engineer of the H.E.C., enclosing copy of his letter of July 21st, together with report and blue prints, relative to the accident to No. 18 and No. 19 generators at the Ontario Power Company plant at Niagara.
3. Two memoranda, dated July 17th and July 20th respectively, dealing with the right-of-way of the Chippewa plant, as

presented by Messrs. Price, Waterhouse & Co. to Messrs. Walter J. Francis & Co.

In respect to the above, the Secretary was directed as follows:

- (a) In respect to the letter from Premier Drury, regarding the disposal of construction equipment, the Secretary was instructed to write to Walter J. Francis to continue his efforts to have the equipment disposed of as per recommendation made by him, recorded in the Minutes of June 20th. His action in this regard to be taken with the officials of the H.E.P.C. responsible for such disposal.
- (b) In reference to report by the Chief Engineer relative to the accident to No. 15 and No. 16 generators, the Secretary was instructed to follow this matter with Mr. Francis and have a report presented for the information of the Commission at the earliest date possible.

The Commission then entered into executive session.

At 12:30 o'clock the Legal Adviser was called and presented his historical review relative to the Nipigon Development. This Report consists of a complete resume of all the documentary evidence, relative to the Cameron Falls development from the time of its inception up until the present time.

The Report was read without discussion but, at the close of the Meeting, it was decided that a Meeting to discuss the Report would take place at 3:00 o'clock Tuesday afternoon.

The Meeting then adjourned.

AGENDA

August 1st, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Continuation of Legal Adviser's Report relative to Nipigon Development.
4. General Business.

TORONTO

August 1, 1922.

The Commission met at 3:00 P.M.

PRESENT:

The Chairman,
Mr. M. J. Haney,
Mr. R. A. Ross,
the Legal Adviser,
and the Secretary.

The meeting consisted of a general discussion as to the subjects to be covered in the Interim Report to be made, dealing with the Wipigon situation.

The Secretary was instructed by the Commission to proceed immediately with the preparation of an Interim Report and to have a draft form of this report ready at the earliest date possible for consideration by the Commission.

Discussion also took place as to the desirability of making a definite plan to be followed in connection with reports dealing with other H.E.P.C. systems coming under review. A plan to be followed was presented for consideration and it was decided that this plan would be elaborated upon and extended and presented for the consideration of the Commission at their meeting on Wednesday, August 2nd.

The meeting then adjourned.

AGENDA

August 2nd, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Report by Price, Waterhouse & Co., relative to investigation into payroll records of machine shop of Chippewa Development; also report regarding Provincial liability in respect of debentures and bonds issued, covering H.E.P.C. expenditures.
4. Consideration of standard plan of procedure in connection with inquiry into H.E.P.C. Systems.
5. General Business.

SECRET
1001 1001

The Commission met at 10:00 A.M.

MEMORANDUM

TO: The President
FROM: The Secretary
SUBJECT: The Commission

The meeting consisted of a general discussion as to the progress of the Commission and the results of the work done during the past week.

The Secretary was informed by the Commission to report immediately upon the progress of the work done during the past week. The results of the work done during the past week were as follows:

1. The Commission has been informed by the Secretary that the results of the work done during the past week were as follows: The Commission has been informed by the Secretary that the results of the work done during the past week were as follows: The Commission has been informed by the Secretary that the results of the work done during the past week were as follows:

The meeting then adjourned.

SECRET

SECRET 1001 1001

1. Summary of previous meeting.
2. Business arising out of minutes.
3. Report by the Secretary, dated 10/10/50, relative to the Commission's report on the progress of the work done during the past week.
4. Discussion of the Commission's report on the progress of the work done during the past week.
5. General business.

TORONTO

August 2nd, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman
Mr. M. J. Haney
Mr. Lloyd Harris
Mr. J. A. Ross
Mr. E. A. Ross
Also the Secretary.

The Minutes of the previous two meetings of August 1st were read and confirmed.

Mr. Landis, of Price, Waterhouse & Company was then called.

Mr. Landis dealt, in a general way, with the progress of his work to date, outlining in brief detail the progress of the work on each of the subjects on which the Commission had asked for a report.

A question arose as to whether the pay-roll reports, at present in hand-written form, should be typewritten and, upon Mr. Landis giving an estimate as to the cost of this in the amount of approximately One Thousand Dollars (\$1,000) the Commission decided that the hand-written schedules at present existing of the wage rate data would be sufficient for the purposes of the Commission, and directed that these be handed, as original documents to Mr. Walter J. Francis for his purposes.

Mr. Landis brought up the question as to whether any other financial reports, made by parties other than Messrs. Clarkson, Gordon & Dilworth, were in the hands of the H.E.P.C. and, in the discussion that followed, it was decided that the Commission would request the H.E.P.C. for any reports of this nature, whether by Messrs. Clarkson, Gordon & Dilworth or others and the Secretary was instructed to write the H.E.P.C. in this regard and also to make a request to the Government for information as to whether any such reports had ever been made by parties appointed by them. Mention to be made in letter of request that reports are at hand in respect of:

H.E.P.C. (Clarkson, Gordon & Dilworth)

as at Oct. 31, 1917

as at Oct. 31, 1918

as at Oct. 31, 1919

as at Oct. 31, 1920

as at Oct. 31, 1921

Ontario Power Company and subsidiary, from date the Hydro Commission acquired the capital stock of the Ontario Power Company to and including Oct. 31, 1921. (C.G. & D.)

Mr. Landis also stated that he believed that a report, dated March 19th, 1920, in respect of depreciation, relative to the Ontario Power Company, had been made by Mr. Clarkson. It was decided that definite reference be made, in the request to the Government, for a copy of this report.

Mr. Landis stated that, under the present schedule of work, he had already released one senior accountant and expected, in the course of a few days, to release five or six juniors.

A question arose as to the advisability of Messrs. Price, Waterhouse & Company presenting, for the consideration of the Commission another report in respect of accounting Systems and methods and the Hydro proper. It was decided that this might be deferred until such time as all phases of the situation had been dealt with and, in the meantime, Mr. Landis was asked to co-operate with Mr. Walter J. Francis in so far as this report affects his engineering investigations.

Mr. Landis was asked to set forth in his report, dealing with the Central Ontario System, the exact financial status of each of the developments comprising this System. In this connection his attention was directed to the necessity of setting forth in definite form the manner in which the cost of construction of the Hanney's Falls Development had been taken care of.

In connection with the report dealing with the Ontario Power Company Mr. Landis was directed to provide in his report a complete explanation of the liability incurred, over and above the bonded indebtedness of Eight Million, three hundred and fifty thousand dollars (\$8,350,000.) Mr. Landis stated that this would be covered in the report on the Ontario Power Company.

A general discussion took place as to the scope of the financial report by Mr. Landis on each of the Systems. Mr. Landis stated, in this connection, that his report entertained, at the present time, only a discussion of capital account expenditures. In this connection, he was instructed to give, in addition to capital account expenditures, a complete report, including balance sheets and operating statements for all Systems and undertakings. It was decided that his report in this regard would be from the commencement of Mr. Clarkson's Audit Reports, commenced in 1917, and that the necessity for obtaining statements, previous to this time, would be decided upon as occasion arose.

Mr. Landis, at the request of the Commission, then presented for consideration his letter of August 2nd, and the memorandum as referred to therein, dealing with bonds and debentures issued, assumed or guaranteed by the Hydro-Electric Power Commission of Ontario and by controlled and operated Companies as at October 31st, 1921.

Mr. Landis read a general resume of his report as contained in the first eight pages of his memorandum, explaining, by the use of the exhibits attached thereto, the various questions arising out of the reading.

One of the main features disclosed by the report is the fact that, of the total liability incurred by the Government, in respect of H.E.P.C. operations, \$24,775,774.38 of bonds were issued as H.E.P.C. Bonds, endorsed by the Government, with the exception of about Three hundred thousand dollars worth. The balance of the Government liability in respect of H.E.P.C. operations, is covered by bonds issued direct by the Government.

Mr. Landis then presented, without reading, a memorandum for the attention of the Commission, dealing with employees performing operations, classified as machine shop operations, registered on the pay-roll records of the Queenston-Chippawa development.

The meeting then adjourned.

AGENDA

August 3, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Consideration of plan of procedure as presented by Commissioner R. A. Ross.
4. Presentation of report by Price, Waterhouse & Co., dealing with analysis of Capital Assets of the Hydro-Electric Power Commission and of Controlled and Operated Companies and Systems.
5. General Business.

TORONTO

August 3, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman
 Mr. M. J. Haney
 Mr. Lloyd Harris
 Mr. J. A. Ross
 Mr. R. A. Ross
 Also the Secretary.

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The Minutes of the previous meeting were read and approved.

It was decided that yearly financial statements setting forth the standing of the Kaministiquia Power Co., would be obtained for the information of the Commission, by Commissioner Harris.

The Chairman stated that he had received a letter from Mr. Bird, manager of the Kaministiquia Power Company, which letter he would present for the attention of the Commission at the next meeting.

It was decided that the Legal Adviser be requested to prepare a Brief, dealing with the legal questions surrounding the Bond issues that have been made,

- 1st - by the Government, and
- 2nd - by the H.E.P.C.

in respect of and to cover the expenditures made by the H.E.P.C. on various projects.

Commissioner R. A. Ross then presented for the consideration of the Commission a memorandum, setting forth a proposed plan of procedure for definitely systematising the reports that will be compiled relative to each H.E.P.C. System as it is investigated. The plan, as submitted, was generally adopted but it was decided that, before taking definite action, it would be submitted to each of the expert branches for their consideration and remarks.

The Secretary was instructed to obtain forms of contract, as used by the Seymour Power Company before their various plants were purchased by the Government of Ontario.

Commissioner Harris submitted memoranda, setting forth the names of various persons who might be considered as witnesses in reference to the work of the investigation.

Commissioner Haney submitted the name of Mr. Porter as a possible witness in connection with construction matters on the Chippawa Development.

At 12:15, Mr. Landis, of Price, Waterhouse & Company, was called and presented for the consideration of the Commission his report, dealing with the analysis of Capital Assets of the H.E.P.C. and of controlled and operated Companies and Systems.

Mr. Landis read his resume of the report, consisting of the first eight pages of the document, enlarging upon the remarks contained therein by reference to the detailed exhibits from which the details submitted had been compiled.

During the discussion of the financial condition of the Ontario Power Company, Mr. Landis stated that the books and documents which would disclose the exact condition of this Company were not available to the H.E.P.C., having been retained by the original owners of the Company.

In connection with the report, Mr. Landis was directed as follows:

(1) To ascertain for the information of the Commission where the balance of the bond issue of \$11,560,363, under hypothecation by the Bank of Montreal, in respect of advances, is now located and to state for the information of the Commission what funds were drawn upon by the H.E.P.C. to make up the difference in respect of the cost of construction of radial systems, not provided for by definite appropriations in this respect or by loans advanced by the Bank of Montreal.

(2) In order to better explain the manner in which the amount of intangible value in the sum of \$2,677,342.00 had been apportioned by the H.E.P.C., in respect of the estimates prepared by them, covering the value of the Central Ontario System, Mr. Landis was directed to change the phraseology in order that it might be clearly brought out that this, so-called intangible value was apportioned to the various works and items as mentioned in the report.

1. The Commission has received information from the Department of the Interior that the Bureau of Land Management is planning to acquire certain lands in the State of California for the purpose of establishing a national monument. The Commission is of the opinion that the acquisition of such lands for the purpose of establishing a national monument is a matter of public interest and should be referred to the Department of the Interior for its consideration.

The following are identified as being of Cuban origin, as they are the only ones that have been identified by the Government of Cuba.

of the investigation.

...the

As I think, Mr. Justice, that the Commission is not a body that is to be created by the Government, but that it is to be created by the people, I think that the Commission should be created by the people, and that the Commission should be created by the people, and that the Commission should be created by the people.

1. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of California:

During the revision of the financial condition of the German Power Company, Mr. Lammie stated that the funds are managed which include the total condition of this company was not available to the U.S.A. during the revision by the original owners of the company.

It is suggested that the following information be provided:

[illegible]

129 In order to better maintain the security of the system of defense, this volume is the one of the most important documents of the system. It contains the information necessary to the system of the defense, and is the only document of the system. It is the only document of the system, and is the only document of the system.

It was suggested to Mr. Landis that, in his report concerning the Central Ontario System, he use the names of the developments referred to, as well as the number designated to these plants according to the standard practice of the H.E.P.C.

The Secretary was instructed to submit one copy of each report as submitted by Price, Waterhouse & Co., for the information and attention of the Legal Adviser and of Mr. W. J. Francis.

The meeting adjourned at 1:30 P.M.

AGENDA

August 4th, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Report by Commissioner E. A. Ross, as to progress of work by Walter J. Francis.
4. Continuation of Legal Adviser's Report.
5. General Business.

August 4th, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman
Mr. M. J. Haney
Mr. Lloyd Harris
Mr. J. A. Ross
Mr. E. A. Ross
Also the Secretary.

Mayor Matthews, of Port Arthur, called at the office and an informal meeting, relative to matters surrounding the Nipigon situation, took place. Mayor Matthews introduced to the Commission, Mr. McComber and Mr. Youngman.

A general discussion took place, with Mr. Matthews, regarding certain features relative to the Thunder Bay System. Questioned as to the exact price that Port Arthur paid to the H.E.P.C. for power which they received from the Kaministiquia Power Company, prior to the present contract in respect of power obtained from the H.E.P.C. development at Cameron Falls, Mr. Matthews stated that the Municipality of Port Arthur paid to the H.E.P.C. a flat rate of \$14.00 per h.p. plus other amounts charged by the H.E.P.C. in respect of interest, depreciation, sinking fund, operating expenses, etc. to cover the cost of

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transformer stations, transmission lines and other items. Mr. Matthews stated that, according to his remembrance the total amount of these separate charges would be about \$5.50 per h.p., bringing the total amount paid to about \$19.50 per h.p.

Questioned as to the amount that Port Arthur was paying the H.E.P.C. for power presently being delivered from the Cameron Falls Development, Mr. Matthews stated that, during the first term of their contract, ending October 31st, 1921, they had been paying about the same rate as under the previous contract with the H.E.P.C. namely \$19.50 or \$20.00 per h.p. He further stated that the H.E.P.C. had endeavored to make an adjustment on this price, bringing it up to about \$25. per h.p., but that Port Arthur, to date, had not met the difference in this connection.

Questioned as to whether the H.E.P.C. had appropriated funds to the credit of Port Arthur, accruing from amounts paid by them, in connection with sinking funds in connection with their original contract with the H.E.P.C., Mr. Matthews stated that, while the H.E.P.C. had taken some action in this regard, the Municipality of Port Arthur had disagreed with the action, contending that the money should be left to their credit to be used in connection with the purchase, by Port Arthur, of the transformer station which had been erected by the H.E.P.C.

When it was pointed out that the H.E.P.C., according to Auditors' Reports, had appropriated certain of this money to meet deficits on Port Arthur's power bills, Mr. Matthews stated that such action, taken by the H.E.P.C. was not in accordance with the wishes of Port Arthur.

Mr. Matthews informed the Commission that, at a meeting with Mr. Gaby of the H.E.P.C. some weeks ago, it had been stated by Mr. Gaby that they were in a position to supply power for pulp and paper industries in amounts of not less than 10,000 h.p., at a rate of \$18.00. Mr. Gaby also stated that, if blocks of power amounting to 40,000 h.p. were sold, this price could be reduced to a rate of \$17.00.

In respect to the enforceability features of the contracts as between the H.E.P.C. and power users, Mr. Matthews stated that Mr. Pope advised that the H.E.P.C. would be agreeable to the insertion of a clause in such power contracts, to the effect that the power user would have the option of applying to the Courts for action in case of dispute. In respect to this point, the question immediately arose as to whether such a contract was in accordance with the powers of the H.E.P.C. and whether a clause to this effect would alter, in any way, the question of obtaining a fiat from the Government. The Legal Adviser, was requested to make a report in reference to this matter.

Mr. McComber was asked for an expression of opinion as to the effect of such a clause as proposed by Mr. Gaby. Mr. McComber stated that, in his opinion, such a clause would not, in any way affect the enforceability of contracts with the H.E.P.C.

Mr. Matthews said that he was at present endeavouring to interview the Premier in reference to having certain timber limits put up for sale and that Mr. Youngman, representing certain parties in Wisconsin, was desirous of bidding on such limits. With the object of locating a one-hundred-ton (100) ground wood pulp mill at Port Arthur. In the event of Mr. Youngman's company

being successful in obtaining the limits he would immediately establish a mill and contract for power to the extent of 310,000 h.p.

Mr. Matthews and his associates withdrew from the meeting at 11:30 o'clock.

Commissioner E. A. Ross gave a verbal progress report in reference to the work of Walter J. Francis, the details of which were as follows. The report of progress was based upon the questions asked the H.E.P.C. by this Commission, according to their letter of April 26th, 1922:

Question No. 1: All estimates submitted from time to time to the H.E.P.C. of Ontario, for the Queenston Power Development and also all estimates for the said work, submitted by the said Commission to the Ontario Government?

In this respect, Mr. Ross stated that H.E.P.C. records, in connection with estimates submitted, regarding costs for the Queenston-Chippawa Power Development, were very incomplete and that apparently no systematized form of estimate had ever been submitted to the Ontario Government and any details that had been submitted were either in verbal form or by correspondence.

Mr. Ross stated that W. J. Francis was getting all possible documentary evidence together and was then going to lay the matter before the Chief Engineer, Mr. Gaby, to consult as to the best way in which a report of this matter could be made.

Question No. 2: The reasons for increases, from time to time, in estimates for the Queenston-Chippawa Power Development?

In respect to this question, Mr. Ross reported that Walter J. Francis was compiling the most complete report possible and that the H.E.P.C. records in this connection were very disjointed and incomplete.

Question No. 3: The total cost, when completed of the Queenston-Chippawa Power Development?

The figures in this connection are pretty well in hand by Walter J. Francis but, before a complete report can be submitted, additional information will have to be secured from the H.E.P.C.

Question No. 4: The continuous output capacity of the Queenston-Chippawa Power Development

Before this work can be completed, it will be necessary for the engineers to measure, by a series of experiments, the exact flow of water possible in the Chippawa Canal. This has already been attempted but there are not sufficient units, yet in operation at the Chippawa Power Plant, to draw down the head of water in the Canal sufficiently to permit of accurate readings being taken. Mr. Ross stated that five (5) units would have to be in operation before readings of the water flow and capacity could be taken with definite accuracy. It is estimated that the five (5) units will be completely installed some time during the month of November.

being necessary in obtaining the data to which it was referred in the report of the committee on the subject of the investigation.

The committee on the subject of the investigation is now in the process of obtaining the data to which it was referred in the report of the committee on the subject of the investigation.

On the basis of the information received from the committee on the subject of the investigation, the committee on the subject of the investigation is now in the process of obtaining the data to which it was referred in the report of the committee on the subject of the investigation.

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Before this case can be completed, it will be necessary for the committee on the subject of the investigation to obtain the data to which it was referred in the report of the committee on the subject of the investigation.

Question No. 5: The methods of construction, supervision and management which have been employed in the Queenston-Chippawa Power Development and whether they can justifiably be continued for the economical completion of the work?

The report, in this connection, is well advanced. The engineers have prepared a complete set of charts, setting forth the manner in which the work has been carried out. These charts indicate, by the use of colors, the dates at which different operations of the work were undertaken and the length of time for completing each section, together with the amount of output from each item of plant or machinery employed.

Question No. 6: The quantity of water now available for use by means of the Queenston-Chippawa Canal and the power that can be developed there by a continuous output at the Queenston Power Station?

The answer to the question as to progress regarding this item is covered in the answer to Question No. 4.

Question No. 7: In what manner and to what extent will the price of Niagara Power be affected, if at all, by the cost of the Queenston-Chippawa Development?

So far nothing has been done in respect to reporting on this matter as the question of actual cost of the Development will have to be determined definitely before a price for power can be arrived at.

In connection with Question No. 7, a question arose as to the terms of the present contract in effect, as between the H.E.P.C. and the Ontario Power Company and, in this connection, the Secretary was directed to obtain the details.

The Legal Adviser was then called before the Commission. Mr. Wegenast recommended that Mr. C. B. Clark be employed as an assistant to the Legal Adviser at a rate of Two Hundred Dollars (\$200) per month. In support of his recommendation, Mr. Wegenast pointed out that he was familiar with the capabilities of Mr. Clark, whose training had been along such lines as eminently fitted him for the work to be undertaken while in the employment of the Commission. Mr. Wegenast stated that, in order to keep the work at the proper rate of progress additional help was required.

The Commission, after consideration of the matter, accepted Mr. Wegenast's recommendation and confirmed the appointment of Mr. Clark at a salary of Two Hundred Dollars per month during the pleasure of the Commission.

The Legal Adviser was instructed to continue his work of investigating contracts as between the H.E.P.C. and private companies for the supply of power. In this connection the Legal Adviser reported that all of these Contracts were not according to a definite standard form and, in respect to Strike Clauses, they varied considerably.

In respect to private contracts, Mr. Wegenast was directed to investigate the contract as between the H.E.P.C. and the Canada Cement Co.

The British-Indian Commission, established and organized under the provisions of the British-Indian Commission Act, 1917, has been engaged in the study of the various aspects of the Indian situation and has been able to formulate its conclusions in the following manner:

The report of the Commission is well known. It has been prepared by a committee of experts, and it is a document of great value. It contains a detailed account of the various aspects of the Indian situation, and it is a document which should be read by all those who are interested in the Indian situation.

The Commission has been able to formulate its conclusions in the following manner: The Commission has been able to formulate its conclusions in the following manner: The Commission has been able to formulate its conclusions in the following manner:

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The Legal Adviser reported that, while in Belleville he had had an interview with Mr. Graham and Mr. Herity. He stated that the remarks made by these gentlemen would be of considerable interest to the Commission and that either, or both, of these men might be called upon at some future date.

A discussion took place as to the control that might exist regarding the possibility of the H.E.P.C. in oversteering power from any of their developments.

In this connection the question at issue was the advisability of having some form of control whereby the amount of power contracted for should not be in any way in excess of the total capacity of any one development.

General discussion resulted in reference to the matter of making rates for power by the H.E.P.C. to various municipalities and other power users. It was decided, in this connection, that, before going further into the matter, examination would be made of the report requested to be presented by Price, Waterhouse & Co., in respect of rates that had been in force as between the H.E.P.C. and various municipalities since the inception of the Hydro System.

The Secretary was instructed to obtain the address of Mr. A. C. Douglass of Niagara Falls, N.Y., who made a report to the H.E.P.C. in respect of the Chippawa Development.

The Legal Adviser then outlined the progress of his work, to date, on various subjects and the Commission directed that a definite form of report, setting forth the details in respect to each System, be brought forward as completed, for the attention of the Commission.

The meeting then adjourned.

AGENDA

TORONTO,
August 9, 1923.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Progress Report of Engineering Work by Mr. Walter J. Francis.
4. General Business.

TORONTO,
August 9, 1923.

The Commission met at 10:30 A.M.

Present;

The Chairman,
Mr. H. J. Haney,

COPY FOR ENCLOSURE TO

Mr. Lloyd Harris,
Mr. E. A. Ross
Also the Secretary.

The Secretary reported the following matters to the Commission:

- (1) Receipt of copy of a report from Messrs. Price, Waterhouse & Company, being Memorandum - re, CAMP MANAGEMENT QUEENSTON-CHIPPAWA DEVELOPMENT (dated August 8, 1922).
- (2) Letter from Mr. Walter J. Francis, dated, August 4th, 1922, setting forth a statement made by Mr. Gaby, Chief Engineer of the Hydro-Electric Power Commission, that all reports received from consulting engineers, in respect of the Queenston-Chippawa Development, had been submitted.

In this connection, the Commission directed that Mr. Walter J. Francis be requested to inquire of the H.E.P.C. if the reference made to the reports of consulting engineers was intended to cover all reports that had been received in connection with this work.

- (3) The Commission were advised that Mr. Matthews, Mayor of Port Arthur, reported that Premier Brury would not make any statement in reference to Governmental policy, respecting pulp wood limits in the Thunder Bay District, until such time as the proposed Interim Report, by the Commission, had been received.

The Commission directed the Secretary to obtain copies of financial statements, dealing with the operations of the Kaministiquia Power Company, as set forth in the Canadian Annual Financial Review.

It was definitely decided that Messrs. Price, Waterhouse & Company should obtain in tabulated form from the H.E.P.C., schedule of power rates charged municipalities since the commencement of H.E.P.C. operations.

The Commission directed that the Legal Adviser obtain copies of all Orders-in-Council, relative to bearing on the operations of the H.E.P.C. since its inception.

It was also decided that the Legal Adviser should prepare an historical account of the H.E.P.C., since its inception, setting forth therein the time at which various changes were made in respect to its powers and indicating the names of the various members of the Commission; their connection with the Government, if any, and the length of time they held office.

Mr. W. J. Francis was called before the Commission at 11:30 A.M. to give a progress report on his engineering investigations.

Mr. Francis delivered the bound copies of the Engineering Data already submitted, in two volumes, the original for the Commission and a carbon copy for every member of the Commission, explaining also the system and manner in which the documents were made.

Dr. J. H. ...
...
...

The committee reported the following reasons for its conclusions:

(1) Review of copy of a report from ...
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(2) Letter from Mr. ...
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In this connection, the committee ...
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(3) The committee ...
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The committee ...
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It was ...
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The committee ...
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It was also ...
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Dr. J. H. ...
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Dr. ...
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Mr. Francis then reported verbally on the visits to his office by Mr. Commissioner R. A. Ross and Mr. Commissioner Haney.

Mr. Francis also made a general report on Progress and of the investigations into such items as Bridges and Crossings; Hydraulic Problems; Final Costs and Quantities; Estimates passing between the Hydro-Electric Power Commission and the Government; and on the answers to the Commission's Memorandum; all with reference to the Queenston-Chippawa Power Development.

He then proceeded to say that the next items to be submitted as Engineering Data would probably come in the following order:- Right-of-Way; Organization; Temporary Buildings and Service Railways.

Mr. Francis then reported on the following subjects:-

- (a) The Ontario Power Company's accident, particularly regarding the annealing of samples of the steel castings.
- (b) The Ontario Power Company, Conduit No. 1, explaining its satisfactory condition, after eighteen (18) years of service, as found by the examination on August 6th.
- (c) Nipigon Financial Data, advising that the preliminary data has been completed and suggesting that Mr. Commissioner R. A. Ross visit his office to-morrow, in regard thereto, which was agreed to.
- (d) General Plant Data, stating that the desired Data are now being collected.
- (e) Chippawa Plant Salvage, pointing out Mr. Gaby's willingness to co-operate with Mr. Francis.
- (f) Works Inspection Welland Ship Canal, reporting progress as to visit with Mr. Commissioner Haney.
- (g) Interview with Mr. A. C. Douglass, reporting Mr. Douglass' death and Mr. Goddington's willingness to be interviewed.
- (h) Niagara Falls Power Development, reporting particularly his visit of inspection of construction of pressure tunnel.
- (i) Main Unit No. 3, Chippawa, reporting its satisfactory progress in drying out.
- (j) Chronological Charts, Chippawa, describing the Charts in course of preparation.
- (k) High Tension and Low Tension Power Costs, indicating particularly the need of care in differentiation of same.

The meeting then adjourned.

AGENDA

August 10, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Consideration of draft form of Interim Report, for submission to the Government, in respect of the Thunder Bay System.
4. General Business.

TORONTO,

August 10, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross
Also the Secretary.

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A draft form of Report in connection with the Thunder Bay System was the subject under consideration.

The draft report was read, in part, and a general discussion followed in reference to the various items to be included in the report and the general form that it would take.

The Legal Adviser and his Assistant were present at the reading.

It was decided that any final decision, in reference to the items to be included in the report, or the form that it would take, would be postponed until such time as the Commission had an opportunity of analysing the report, submitted by the Hydro-Electric Power Commission, setting forth their analysis of all of the conditions relative to the Wipigon Development and the System which it serves.

The Secretary was instructed to make a request to the H.E.P.C. to have Mr. Jeffroy, or some other official conversant with the work of making rates for power supplied to municipalities, available for interview with the Commission at 10:30 A.M., Friday, August 11th.

It was decided that the Chairman would interview Mr. Clarkson or Mr. Guilfoyle, of Clarkson, Gordon & Dilworth, in reference to insurance as carried by the H.E.P.C.

The meeting then adjourned.

MEMORANDUM

TO: DIRECTOR, FBI

- 1. Summary of previous meeting.
- 2. Information received by the Bureau.
- 3. Recommendations of the Bureau.
- 4. Action required.

DATE: 10/10/54

The following is a summary of the meeting held on 10/10/54.

Present:

- Mr. Tolson
- Mr. E. A. Tamm
- Mr. Clegg
- Mr. Glavin
- Mr. Ladd
- Mr. Nichols
- Mr. Rosen
- Mr. Tracy
- Mr. Harbo
- Mr. Mohr
- Mr. Winterrowd
- Miss Gandy

COPY

A brief summary of the meeting held on 10/10/54 is as follows:

The first report was read, in part, and a general discussion followed in reference to the various items to be included in the report and the general tone that it would take.

The legal adviser and his assistant were present at the meeting.

It was decided that any final decision, in reference to the items to be included in the report, on the fact that it would take would be postponed until such time as the Commission had an opportunity of reviewing the report, submitted by the House-Committee on Un-American Activities, and the analysis of all of the activities relative to the Un-American Activities and the system which it covers.

The Secretary was instructed to make a report to the U.S.C. on the fact that the report will be submitted with the report of the House-Committee on Un-American Activities, and the analysis of all of the activities relative to the Un-American Activities and the system which it covers.

It was decided that the Chairman would interview Mr. Winterrowd, Mr. Glavin, Mr. E. A. Tamm, Mr. Clegg, Mr. Glavin, Mr. Ladd, Mr. Nichols, Mr. Rosen, Mr. Tracy, Mr. Harbo, Mr. Mohr, Mr. Winterrowd, Miss Gandy, and the legal adviser and his assistant.

The meeting was adjourned.

AGENDA

August 11, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Interview with Hydro-Electric officials relative to rate making.
4. General Business.

TORONTO,
August 11, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris
Mr. J. A. Ross,
Mr. R. A. Ross,
Also the Secretary.

The Minutes of the previous meeting were read and approved.

The Secretary presented for the attention of the Commission, Reports by Messrs. Price, Waterhouse & Company, setting forth Comparative Balance Sheets of the Essex System and of the Thorold System.

A letter was read from Mr. W. J. Francis, dated August 10th, dealing with the matter of "Advisory Reports" as submitted by the Hydro-Electric Power Commission.

A letter dated August 9th, from the Hydro-Electric Power Commission, was read, in which they state that they are unable to locate any financial reports other than those set out in the Annual Reports published by the H.E.P.C.

The Secretary was instructed to ascertain from Mr. Clarkson whether any financial or other reports had ever been submitted by Mr. Clancy or Mr. McKay.

Commissioner Harris submitted the name of Mr. Pain, as a possible witness in connection with the Ontario Power Company.

The Secretary submitted, for the information of the Commissioners, a statement, setting forth the financial and business standing of the Kaministiquia Power Company, Limited, as at October 31st, 1920.

Commissioner R. A. Ross reported briefly upon his interview with Mr. Gaby, of the H.E.P.C., in reference to the report being submitted by Mr. Gaby in connection with the Nipigon Development. In this connection Mr. Ross

MEMORANDUM

January 11, 1962

- 1. Division of Criminal Investigation.
- 2. Bureau of Prisons and Federal Reformatory for Women.
- 3. Bureau of Alcohol, Tobacco and Firearms.
- 4. Bureau of Narcotics.

January 11, 1962

The Commission met at 10:15 A.M.

Present:

The Chairman,
Mr. J. Edgar Hoover,
Mr. J. Lee Rankin,
Mr. J. Lee Rankin,
Mr. J. Lee Rankin,
Mr. J. Lee Rankin,
Mr. J. Lee Rankin.

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The minutes of the previous meeting were read and approved.

The Commission discussed the report of the Committee on the Administration of the Federal Bureau of Investigation, dated January 10, 1962, and the report of the Committee on the Administration of the Federal Bureau of Investigation, dated January 10, 1962.

A letter was read from Mr. J. Lee Rankin, dated January 10, 1962, and the report of the Committee on the Administration of the Federal Bureau of Investigation, dated January 10, 1962.

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stated that information, tentatively submitted by Mr. Gaby, was not in the form and did not contain the facts as required by the Commission. He stated that the assumption of power sold was much too high and that no interest had been charged on the accumulated deficits; no allowance had been made for reserves and the interest had been calculated at five per cent. (5%) instead of six point two (6.2) per cent. at which rate the money was actually borrowed. The Report will be ready for the consideration of the Commission at the meeting of Tuesday, August 15th.

In accordance with arrangement made with Mr. Gaby, of the H.E.P.C., Mr. W. G. Pierdon, Accountant for the Commission, was on hand and was called at eleven (11) o'clock. Mr. Pierdon explained to the Commission that he was in a position to discuss the matter of rate control only in so far as it affected the Accounting Department and that questions relative to actual rate-making were a matter to be discussed with Mr. Jeffrey, who would not be available until early next week. Mr. Pierdon then proceeded to answer various questions and to explain the methods adopted. Briefly, his remarks were as follows:

No Profit or Loss, in so far as the H.E.P.C. is concerned, results from the rates charged by the H.E.P.C. to the municipalities for power. Certain Profits and Losses exist within the municipalities and the amounts of these are the result of rates charged by the municipalities. The H.E.P.C. have a definite control over the rates which the municipalities charge and exercise this right of control through the medium of the Municipal Engineering Department and the Municipal Auditors.

The rates charged by the H.E.P.C. to the various municipalities are based upon the sale of power at cost and must be charged in this way to be in accordance with the Power Commission Act.

In the sale of power by the municipalities, they are required by the H.E.P.C. to keep a definite classification of the various kinds of power sold; this classification also being in accordance with the provisions of the Power Commission Act.

The municipalities are required to show, in clear detail, their pro rata charges for overhead, operating expenses and so forth, for each kind of power sold and the H.E.P.C. have established a definite form of book-keeping for the use of each municipality in this respect.

The H.E.P.C. cannot, under any conditions, sell power below cost, nor does it permit the municipalities to follow this course.

In reference to increases or decreases in power charges, the municipalities may, of themselves, with the approval of the H.E.P.C. put into effect at any time, increases or decreases.

Increases or decreases in power rates, by the H.E.P.C. to the municipalities, are only effective on January 1st, of each year.

Questioned as to the reason for recent increases in rates to certain Systems served by the Niagara Development, Mr. Pierdon stated that these increases were due entirely to increased cost of producing power at Chippawa.

Shortages or deficits may be carried over by the H.E.P.C. for municipalities for a period of three years and it is optional with the H.E.P.C. whether the rates are increased during this period in order to wipe out the shortages.

Questioned particularly as to the deficit existing on the Wasdell's System, Mr. Pierdon stated that this particular System had been showing a deficit for the last five or six years, but, at the present time the condition is improving, due to rural loads coming on the development and also due to the fact that the System is selling a considerable amount of power to the Severn System. He stated, however, that the deficits with respect to this System were fully covered by renewal reserve accounts and this, together with the increased prosperity of the System, indicates that it is not in a serious condition.

In establishing rates for various municipalities within one System it is the custom, by analysis of work orders, to establish exactly the amount of capital investment chargeable to each municipality. These work orders indicate clearly on which account capital investment should be charged in respect to the construction of transmission lines, sub-stations and other works and these are brought together, aggregating the amount of capital that has been invested in respect of the particular municipality under consideration. In the same way operating charges, reserves for contingencies, reserves for renewals and sinking funds in respect of capital investment, are allocated to each municipality and from this basis, and the amount of power consumed, the rate is established.

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In respect to the ownership of sub-stations, if the sub-station in question serves only one municipality, it is invariably owned and paid for by the municipality which it serves. In those cases where a sub-station serves various municipalities, the H.E.P.C. own the structure and charge the municipality for all carrying costs.

With respect to amounts charged municipalities, the bill is made out each month on the rate estimated by the Commission's Engineers. At the end of the twelve-month period, the deficit or over-run resulting from these estimated costs is arrived at and the thirteenth bill, constituting an extra charge, or a credit as the case may be, is submitted to the municipality.

In respect to municipal financial statements in reference to Hydro operations, the books of the municipalities close two months later than those of the H.E.P.C. in consequence of which the thirteenth bill, before referred to, is in the hands of the municipality, allowing them to see clearly their financial condition at the end of each year.

As stated before, the H.E.P.C. have a very definite form of control over the Hydro operations of each municipality. The H.E.P.C. employ five or six so-called "Municipal Engineers" whose duty it is to check up the rates and uses of power sold to the municipalities and see that they make proper distribution of costs for each use to which the power is put. In order to properly check the accounting methods and billing of the municipalities to other users, the H.E.P.C. employ a number of so-called "Municipal Auditors" to act in co-operation with the Municipal Engineers.

According to the provisions of the Power Act, no discrimination can be made in the cost of power for industrial purposes, commercial lighting,

Investigation of this type may be carried out by the R.A.C. but
investigation for a period of three years and it is optional with the R.A.C. as to
whether the same are continued during this period in order to give the
authorities.

The proposed investigation is to be carried out by the R.A.C. but
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authorities.

According to the provisions of the law, no discrimination can
be made in the case of power for industrial purposes, commercial lighting.

street lighting or domestic lighting - all must be charged for on the basis of power at cost and the H.E.P.C. control the municipalities in this respect.

The H.E.P.C. has no provision for meeting deficits in the System, other than by raising the rates for power.

Illustrating the matter of renewal reserves, Mr. Pierdon stated that the Niagara System had built up a sum of over Two million Dollars (\$2,000,000) in this respect and that the engineers of the Commission are considering reducing the amount of this reserve by using it in part to meet the increase in power rates.

Questioned particularly as to the rates at Port Arthur and Fort William, Mr. Pierdon stated that they were, at the present time, charging Port Arthur Twenty-five Dollars (\$25.00), but that the City, so far, had only remitted amounts based upon last year's charges of about Twenty Dollars (\$20.00).

Commissioner Haney, at this point, advised the Commission that, in his conversation with Mr. Gaby, on Thursday, August 11th, it was stated by Mr. Gaby that the Commission were considering the fixing of power rates to Port Arthur and Fort William at equal rates of Twenty Dollars (\$20.00) per h.p.

In reference to instances where municipalities are charging a rate for power less than the amount charged them by the H.E.P.C., Mr. Pierdon stated that this was possible on account of the municipality taking advantage of the diversified nature of the loads.

Questioned as to the possibility of the similarity of rates to various municipalities, each of which operated under different conditions, Mr. Pierdon stated that he could give no reason for this beyond the fact that the cost of power to each must be the same.

There are no uncollectable bills at present on the books of the H.E.P.C. Questioned in regard to the Bonnechere System, in this respect, Mr. Pierdon stated that Renfrew is liable, under its contract, to pay for charges for the whole System, in the event of other power users refusing to pay their proportion.

This situation has already arisen and Renfrew has refused to pay any but bills for water for its own municipal needs. On this account, the H.E.P.C. are taking legal action against Renfrew to collect the amounts which have not been paid by private consumers.

Questioned as to his authority for reducing the interest rate from 6.2% to 5% on money invested in the Nipigon Development, Mr. Pierdon stated that he acted on instructions from higher officials of the H.E.P.C.

Questioned as to whether it was possible for such cities as Toronto to establish rates for power to industrial users that would result in the sale of power to domestic users, creating a substantial profit on this account, Mr. Pierdon stated that no such possibility existed and that power for all purposes must be sold on the basis of cost.

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Mr. Pierdon withdrew from the meeting at 12:45.

The Secretary was instructed to arrange for Mr. Jeffrey, Chief of the Municipal Engineering Branch of the H.E.P.C., to meet the Commission at 10:30 A.M. on Tuesday, August 15th.

The meeting then adjourned.

AGENDA

August 15, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Mr. Guilfoyle - Insurance carried by Hydro-Electric Power Commission.
4. Continuation of Legal Adviser's Report.
5. General Business.

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TORONTO, ONT. E.T.D.
August 15th, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
Also the Secretary.

The Secretary read, for the information of the Commission, a letter from Messrs. Price, Waterhouse & Company, dated August 5th, 1922, setting forth information relative to the expenditures that have been made by the H.E.P.C. in respect of the Port Credit to St. Catharines Radial Railway and the Toronto to Port Credit Radial Railway.

The Secretary was instructed to advise Messrs. Price, Waterhouse & Company that the information contained in their communication was sufficient for present requirements, but that they might examine the report of the Sutherland Commission, to ascertain if any details contained therein had any bearing upon the question under discussion.

Mr. Tipton withdrew from the meeting at 11:45.

The meeting was adjourned to November 10, 1954, at 10:00 A.M. The meeting was held at the U.S. State Department, Room 5638, on Tuesday, August 10, 1954.

The meeting was adjourned.

APPENDIX

August 10, 1954

1. Minutes of previous meeting.
2. Minutes relating to the meeting.
3. Mr. Tipton - Minutes relating to the meeting.
4. Minutes of the meeting.
5. Minutes of the meeting.

COPY

August 10, 1954

The meeting was at 10:00 A.M.

Present:

Mr. Tipton,
Mr. A. L. Smith,
Mr. L. H. Smith,
Mr. A. L. Smith,
Mr. A. L. Smith,
Mr. A. L. Smith,
Mr. A. L. Smith.

The Secretary read the minutes of the meeting held on August 10, 1954, at 10:00 A.M. The minutes were read and approved. The Secretary then read the minutes of the meeting held on August 10, 1954, at 10:00 A.M. The minutes were read and approved. The Secretary then read the minutes of the meeting held on August 10, 1954, at 10:00 A.M. The minutes were read and approved.

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The secretary also presented for the attention of the Commission a report by Messrs. Price, Waterhouse & Company, setting forth the remuneration paid to certain executive officials of the H.E.P.C. for the years from November 1st, 1916 to June 30th, 1922.

It was requested that the Legal Adviser prepare a report, setting forth the right of the H.E.P.C. to reduce the amount charged for Reserve for Renewals, where a System had built up a substantial fund in this respect and at the same time to increase the amount of other charges thus, in effect, using the Reserve for Renewals fund for the purpose of reducing or eliminating possible operating deficits.

The names of Mr. Phippen and Mr. Strachan Johnston were referred to, as possible witnesses in respect to the Thunder Bay System.

The question arose as to what has happened to the construction materials, such as railway ties, etc., that were purchased by the H.E.P.C. for use on Radial Railways, the construction of which have not been proceeded with.

Mr. Guilfoyle, of Clarkson, Gordon & Dilworth, was called before the Commission at 11:00 A.M., to give a verbal report on the question of Insurance, as operated or controlled by the H.E.P.C. In this respect, Mr. Guilfoyle reported generally, as follows:

The H.E.P.C. carried all insurance that would, in the usual way, come under the control of the Workmen's Compensation Board. The H.E.P.C. voluntarily submit their claims for adjustment to the Workmen's Compensation Board for adjustment and abide by their decisions. The H.E.P.C. are not included under the Workmen's Compensation Act and their action in associating themselves, or in working in co-operation, with the Workmen's Compensation Board is entirely voluntary on their part.

In respect to Fire risks, the H.E.P.C. place all of their insurance with outside companies, with the exception of the insurance carried on the Central Ontario System.

The funds to meet Insurance premiums - both in respect of fire insurance and in respect of funds for the Workmen's Compensation - are levied direct against the capital cost of construction. In the case of a fire risk and in the case of Workmen's Compensation they are arrived at by taking a percentage of the wages actually paid.

Mr. Guilfoyle suggested that Mr. Littlejohn, in charge of the H.E.P.C. Insurance Department, be called before the Commission. Mr. Littlejohn appeared before the Commission at 12:20.

In a general review of the question of Insurance, Mr. Littlejohn confirmed in general the remarks previously made by Mr. Guilfoyle. His statements were generally as follows:

The majority also presented the view that the Commission's report is correct. This, however, is a minority view. It is certain that the Commission's report is correct. It is certain that the Commission's report is correct. It is certain that the Commission's report is correct.

It was pointed out that the Commission's report is correct. It was pointed out that the Commission's report is correct. It was pointed out that the Commission's report is correct. It was pointed out that the Commission's report is correct. It was pointed out that the Commission's report is correct.

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All insurance in respect to fire risks is placed through brokers and is not handled direct by the H.E.P.C. Mr. Littlejohn stated that, up to the present time, he had not had an opportunity or the time to work out a system of placing insurance direct with the companies, and thus eliminate the insurance companies' general agents or sub-agents. Mr. Littlejohn, acting as head of the Insurance Department of the H.E.P.C., holds an insurance broker's certificate, issued to him by the Provincial Insurance Department.

The system in general followed is for the H.E.P.C. to call in agents or sub-agents; place their insurance with them and arrange for a certain refund of the agent's commission, which refund is used by the H.E.P.C. to offset the cost of operating its Insurance Department. In effect, the agent or the sub-agent splits his commission with the H.E.P.C., the amount received usually being about ten per cent. (10%) of the total premiums. The amount received by the H.E.P.C. in respect of fire insurance, varies from five to twelve and one-half per cent. The amount for casualty insurance varies from fifteen to twenty per cent. The difference in the amount received depends upon the amount and nature of the risk. The H.E.P.C. in all cases gets a refund from the agent.

The insurance companies according to Mr. Littlejohn might object to the H.E.P.C. placing their insurance direct, and, in that way, obtaining the entire commission that otherwise goes to the special agent, excepting the amount of the refund which the H.E.P.C. collect from the agent, according to the arrangement made.

Under a general license, held by Mr. Littlejohn, he is entitled to do business direct with any insurance company.

Messrs. Mortimer & Bampffield carried practically all of the insurance, in respect to fire risks, during the construction of the Chippawa Development. The H.E.P.C. received a refund, amounting to ten per cent.

Messrs. Maguire & Cannon handled the Insurance on the Nipigon Development and refunded seven per cent. to the H.E.P.C.

Messrs. A. E. Wilson & Co. paid a refund of twelve and one-half per cent. on certain fire risks and fifteen per cent. on casualty insurance.

No insurance is carried by the H.E.P.C. on transmission lines. This includes the temporary wood-pole line of the Thunder Bay System and also the temporary transformer house.

No insurance is carried on permanent fire-proof works after they are finally completed.

The H.E.P.C. have received refunds amounting to about Forty Thousand Dollars in the last four years. This is practically the entire period during which the H.E.P.C. have had an Insurance Department - it being inaugurated on November 1st, 1917.

No firm, excepting Messrs. Maguire & Cannon, was asked to underwrite insurance in respect of the Nipigon Development.

Insurance on the Central Ontario System is carried by the H.E.P.C. the risk in this connection being provided for by setting aside Tariff Rates, less fifteen per cent.

Speaking approximately, Mr. Littlejohn stated that the H.E.P.C. have paid out to Messrs. Maguire & Cannon, Sixty or Seventy Thousand Dollars during the last four years.

The Commission requested Mr. Littlejohn to prepare a statement, setting forth the amount of insurance, of all kinds, that has been placed during the last four years; the statement to show clearly the amount placed with each agent; the amount of premiums paid each agent and the amount of refund received by the H.E.P.C. from each agent.

The meeting then adjourned.

AGENDA

August 16, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Walter J. Francis - presentation of report by H.E.P.C. in respect to the Thunder Bay System.
4. Continuation of Legal Adviser's Report.
5. General Business.

TORONTO,
August 16, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross
Mr. E. A. Ross
Also the Secretary.

The Minutes of the previous meeting were read, amended and approved.

Mr. Walter J. Francis was called at eleven o'clock and presented for the consideration of the Commission a report by the Chief Engineer of

These findings are consistent with the findings of other studies which have shown that the use of a computerized system for the management of a business can lead to a significant increase in productivity and a reduction in costs.

the fact is that the Government is not providing the necessary funds to maintain the health service.

During the last two years, I have sold out my business, together with my home, and have moved to the city of New York, where I am now residing.

[illegible]

[Faint handwritten notes at the bottom of the page]

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Mr. Nelson J. Pounds was called on during the meeting.

to conduct the investigation and to make a report to the Commission on the results of the investigation.

the Hydro-Electric Power Commission re Economics - Nipigon System.

The Report was read and explained by Mr. Walter J. Francis and, after a general discussion of same, it was decided that Commissioners M. J. Haney and R. A. Ross would meet with Mr. Walter J. Francis at his office, in the afternoon and prepare a list of questions, to be asked Mr. Gaby in reference to the Report.

The Legal Adviser was present at the Meeting and, after Mr. Francis had completed his reading of the Report, the Legal Adviser continued his Historical Review of the various H.E.P.C. Systems.

The Legal Adviser presented, for the consideration of the Commission, a plan of procedure to be followed in his work, entitled "Topical Sketch" and, after reviewing this, the Commission approved of same and directed that the Legal Adviser continue his work along these lines.

It was decided that the meeting of Thursday would be confined to a general discussion of future procedure to be followed relative to the work of inquiry.

The Secretary reported to the Commission various interviews and discussions that he had had with Messrs. Price, Waterhouse & Company, relative to the nature of the work they are carrying on for the Commission.

In this connection, it was reported that Messrs. Price, Waterhouse & Company consider that the various instructions, given them by the Commission, are all essential and necessary in the completion of a comprehensive report regarding the business and financial administration of the H.E.P.C.

Mr. Landis of Price, Waterhouse & Company, has stated, in this connection, that there is, in his opinion, no item of the instructions that could be omitted in order that their work can be brought to a full and final completion.

Commissioner M. J. Haney submitted the name of Mr. George O'Connell Superintendent of Steam Shovel Work for the Grand Trunk Railway, whose address is 20 Maynard Street, Toronto, Ontario, as a possible source of information relative to steam shovel operations. The Secretary was instructed to send the particulars, in this connection to Mr. Walter J. Francis, for his information.

The meeting then adjourned.

(MEMO): Commissioners M. J. Haney and R. A. Ross also the Secretary of the Commission met Mr. Walter J. Francis at his office, at 2:30 P.M. and prepared a list of questions to be asked in connection with the Report by Mr. F. A. Gaby, as mentioned in the Minutes recorded above.

The following is a summary of the information received from the source.

The source has been advised that the information received from the source is confidential and should be handled accordingly. The source has also been advised that the information received from the source is confidential and should be handled accordingly.

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AGENDA

The agenda adopted for the meeting of August 17th, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. General Discussion of the Commission's Work.
4. General Business.

TORONTO,

It was decided that the meeting would be held August 17th, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
Also the Secretary.

Commissioner R. A. Ross reported to the Commission, in general detail, questions that had been prepared at the meeting with Mr. Walter J. Francis referred to in the Minutes of the meeting of Wednesday, August 16th.

The meeting of the Commission consisted of a general discussion of the work already covered and the subjects to be taken up at future meetings.

In dealing in a general way with the Central Ontario System, it was decided that the H.E.P.C. would be requested by Mr. Walter J. Francis to submit their report covering valuation of the Central Ontario System, made prior to the time it was purchased by the Ontario Government.

In dealing with the question of rates for power, charged by Hydro municipalities, it was decided that a comparison of rates and revenue arising out of the sale of various kinds of power would have to be made.

In further reference to the matter of rates, it was decided that the Commission would call upon Mr. Jeffrey, of the H.E.P.C., to attend the Meeting on Wednesday morning, August 23rd.

In referring to general policies adopted by the H.E.P.C. in carrying on its operations, the Legal Adviser presented for consideration a report entitled "Water Power", being a statement of Sir Adam Beck, presented to the House of Representatives, at Washington, D.C., on Monday, April 15th, 1918. It was decided that the Commissioners would study this report and use it as a subject for discussion at a meeting on Friday, August 18th.

SECRET

March 11, 1954

1. Meeting at Washington meeting

2. Meeting at Washington meeting

3. Meeting at Washington meeting

4. Meeting at Washington meeting

March 11, 1954

5. Meeting at Washington meeting

Transmitted

- Mr. Tolson
- Mr. E. A. Tamm
- Mr. Clegg
- Mr. Glavin
- Mr. Ladd
- Mr. Nichols
- Mr. Rosen
- Mr. Tracy
- Mr. Harbo
- Mr. Mohr
- Mr. Winterrowd
- Tele. Room
- Mr. Holloman
- Miss Gandy

Enclosure 1. This report is the result of a general discussion of the activities of the various groups in the United States and the results of the meeting at Washington, March 11, 1954.

The meeting of the Committee on the activities of the various groups in the United States and the results of the meeting at Washington, March 11, 1954.

In addition to a general report on the activities of the various groups in the United States and the results of the meeting at Washington, March 11, 1954.

In addition to the general report on the activities of the various groups in the United States and the results of the meeting at Washington, March 11, 1954.

In further reference to the meeting at Washington, March 11, 1954.

In further reference to the meeting at Washington, March 11, 1954.

COPY FOR ENCLOSURE TO

The Legal Adviser then presented for the attention of the Commission his report on "The Clean-up Deal" and a general discussion took place as to whether this question would have to be dealt with in the work of inquiry.

It was generally decided that certain phases of "The Clean-up Deal" would have to be investigated and reported upon but any final decision in this regard was deferred until a comprehensive study of the situation could be made.

The Legal Adviser was instructed to obtain from the Attorney-General a copy of the agreement, as signed by the contracting parties to the clean-up deal.

It was decided that the Chairman would try to arrange with the Attorney-General for a meeting between him and the Commission on Friday morning, August 18th, to discuss in a general way "The Clean-up Deal".

The meeting then adjourned.

AGENDA

August 18th, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Interview with Mr. Clarkson re Clean-up Deal.
4. General Business.

TORONTO,
August 18th, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
Also the Secretary.

The Minutes of the previous meeting were read and approved.

Commissioner R. A. Ross reported that he had asked Mr. Walter J. Francis to obtain report of the Hydro-Electric Power Commission of its Physical Inventories and Valuations for the Central Ontario System.

Mr. Clarkson and Mr. Guilfoyle were present to discuss certain phases of the Clean-up Deal.

The report which was prepared for the Committee by the Commission on the "Electricity" and a general statement of the work of the Commission is being made to the Committee in the form of a report.

It was generally decided that certain phases of the "Electricity" report should be investigated and reported upon and that certain phases of the report should be investigated and reported upon and that certain phases of the report should be investigated and reported upon.

The report which was prepared for the Committee by the Commission on the "Electricity" and a general statement of the work of the Commission is being made to the Committee in the form of a report.

It was decided that the Committee would try to secure with the Attorney-General for a meeting between him and the Commission on the "Electricity" report.

The meeting then adjourned.

APPENDIX

January 1901, 1902

1. History of the Commission
2. Statement of the Commission
3. Statement of the Commission
4. Statement of the Commission
5. Statement of the Commission

January 1901, 1902

The Commission was organized

January

- The Commission
- Mr. J. A. Smith
- Mr. J. A. Smith
- Mr. J. A. Smith
- Mr. J. A. Smith
- Mr. J. A. Smith

The Commission of the National Academy of Sciences was organized

January 1901, 1902. The Commission of the National Academy of Sciences was organized

Mr. J. A. Smith and Mr. J. A. Smith were present at the meeting of the Commission

Mr. Wegenast, Mr. Latimer and Mr. Clark were present during the discussion.

Mr. Clarkson reviewed at some length the negotiations in connection with the Clean-up Deal and referred at some length to the reasons which prompted the Hydro-Electric Power Commission in negotiating this matter.

A full report of the discussion appears in a report, made from stenographic notes, by Mr. Porritt, during the meeting.

The question as to how provision would have to be made for the carrying charges of the Chippawa Development and the Nipigon Development was discussed at some length by Mr. Clarkson.

He indicated by his remarks that, in his opinion, an entirely new situation would arise in reference to the operations of these Developments and that some provision would have to be made, other than that already entertained by the Power Commission Act, whereby a certain portion of the carrying charges would be carried in a Suspense Account until such a time as the Developments could begin to pay all carrying charges in respect of the capital invested.

He stated that, in his opinion, it would be found that, if power from these Developments was to be sold on the basis of actual cost, the price to consumers would be prohibitive and would result in actually debarring industrial development.

COPY

In his opinion the rate for power on these Developments should be placed at a figure which would permit industries to operate on an economical basis and the deficits arising out of fixing the price at such a figure to be carried in a Suspense Account for a period of years.

Mr. Guilfoyle, in remarking on the Nipigon Development, stated that, in addition to the Hydro-Electric Power Commission not having obtained Patent Rights from the Government, in respect of the shore line at this point in the Nipigon River, they had also not obtained rights to properties, owned by private parties, which were affected in the way of flood area by the dams that have been constructed.

The Commission instructed the Secretary to make a definite arrangement that Mr. Jeffroy of the Hydro-Electric Power Commission be available for the meeting on Wednesday, August 25rd.

The Chairman and Commissioner Haney stated that they would spend Saturday, Sunday and Monday inspecting the Chippawa Development, with reference to obtaining data re the constructional methods carried out. The Secretary was directed to accompany them on this inspection.

Mr. Hilliard had an appointment with the Commission for one o'clock to discuss certain questions regarding timber limits in the Thunder Bay District, but did not appear.

The meeting then adjourned.

AGENDA

August 23rd, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Interview regarding rate-making.
4. General Business.

TORONTO,
August 23rd, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. J. A. Ross
Mr. R. A. Ross
Also the Secretary.

The Minutes of the previous meeting were read and approved.

Mr. R. T. Jeffrey, engineer in charge of rate-making for the H.E.P.C. was present and proceeded to outline the system used by the H.E.P.C. in making rates for power sold to municipalities.

Mr. Wagonast, Mr. Francis and Mr. Foster were present at the meeting.

The statements, remarks and discussions arising out of the meeting are the subject of a separate memorandum made from stenographic notes by Mr. Ferritt.

At one o'clock, Mr. Jeffrey had not concluded his review of the H.E.P.C. rate-making system and he was requested to be present at the meeting of Thursday, August 24th.

Mr. Francis reported to the Commission that he had interviewed Mr. Gaby, regarding the valuation and physical inventory, made by them, of the Central Ontario System, prior to its purchase by the Government. In this discussion Mr. Francis stated that the H.E.P.C. had made a valuation some time before the Government actually made purchase and that the price paid was approximately Two Million Dollars (\$2,000,000), more than the estimate that had been made.

Referring to the nature of the valuation and inventory made by the H.E.P.C., Mr. Francis stated that this was in very voluminous form and that it would take considerable time to review the report and prepare for the Commission's information a summarized statement covering the whole subject. It was decided that Commissioner R. A. Ross would go over the report and indicate

to the Commission what, in his opinion, might be best done in the matter.

Mr. Francis also reported that questions arising out of the report by Mr. Gaby, relative to the economics of the Nipigon System, would be answered by Mr. Gaby in the course of a day or two.

The Chairman advised the Meeting that Mr. P. W. Ellis, of the Toronto Hydro-Electric, had been interviewed informally on Tuesday, August 22nd, and that stenographic notes of the interview had been taken. He also stated that Mr. Ellis would be at the Commission's office in the afternoon and that an informal Meeting would take place.

The Meeting then adjourned.

(MEMO) The Commission met informally at 2:30 P.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. R. A. Ross,
Also the Secretary.

There were also present at the meeting Mr. Wegenast, Mr. Foster and Mr. Latimer.

Mr. P. W. Ellis continued his interview and stenographic notes of his remarks and of the discussion arising out of the meeting were taken by Miss Gee.

During the meeting Mr. Ellis agreed to supply the Commission with curves, indicating their method of making rates in the City of Toronto.

Speaking particularly of certain features, surrounding the obtaining of water from the Niagara River, Mr. Ellis stated that his views on this subject could be obtained from a published report of his address to the Insurance Association, given in Toronto recently.

In referring to the conservative policy, followed by the Toronto Hydro, in setting aside liberal amounts in respect of sinking funds, depreciation and renewals, Mr. Ellis stated that there was a book, published in the United States, which gave interesting comparisons of publicly-owned electrical utilities that had not made provision in this way and had ultimately lost the confidence of the public whom they served, and had eventually been turned back to private ownership. Mr. Ellis believed that the book had been published by the National Electric Light Association and promised to obtain information as to where the volume might be obtained.

Mr. Ellis left, for the information of the Commission, a book of data giving information relative to the operations of the Toronto Hydro.

The afternoon session then adjourned.

AGENDA

August 24th, 1922.

1. Minutes of previous meeting.
2. Business arising out of minutes.
3. Interview with Mr. Jeffery regarding rate-making.
4. General Business.

TORONTO,
August 24th, 1922.

The Commission met at 10:30 A.M.

Present:

The Chairman,
Mr. H. J. Honey,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

COPY

The Minutes of the previous meeting were read, amended and approved.

The Secretary presented a letter, dated August 22nd, from the Secretary of the H.E.P.C., and attached thereto a memorandum, by the H.E.P.C., of insurance paid by them for the period November 1st, 1920 to October 31st, 1921.

The memorandum was observed and discussed by the Commission and, its form being generally approved of, the Secretary was directed to request the H.E.P.C. to present similar reports for previous years, from the time the Insurance Department of the H.E.P.C. was inaugurated.

An item, appearing in the Minutes of Friday, August 18th, was also discussed, relating to the statement that Mr. R. A. Ross was to take up with Mr. Francis the question of obtaining from the H.E.P.C. their valuation and physical inventory of the power plant, transmission lines, etc., included in the "Clean-up Deal".

It was decided that this information was not requested by the Commission and would not be required at the present time.

Mr. H. T. Jeffery was on hand to continue his review of rate-making by the H.E.P.C.

Mr. Segenist was present at the interview.

Stenographic notes of the meeting were taken by Mr. Geo.

Mr. Jeffery continued his explanation of the rate-making system

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CONFIDENTIAL - SECURITY INFORMATION

- 1. The purpose of this document is to provide information on the status of the project.
- 2. The document is intended for use by the project team and the management.
- 3. The document is to be kept confidential and not to be distributed outside the project team.
- 4. The document is to be kept confidential and not to be distributed outside the project team.

CONFIDENTIAL - SECURITY INFORMATION

The following are the results of the project:

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The project was completed on time and within budget. The results of the project are as follows:

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in use and covered all features with the exception of rate-making as applied to rural services.

In connection with his report, he left for the information of the Commission the following documents and forms:

- (1) 3 copies "Standard Interpretations of Rates as used by Municipalities for Electric Service."
- (2) 1 copy of "Annual Report of the Hydro-Electric Department", being a standardized form used within the organization of the H.E.P.C. The Particular report left by Mr. Jeffrey relating to the Hydro-Electric Department of the Municipality of Hamilton.
- (3) 3 copies of Hydro-Electric Report, for the Municipality of Hamilton, in connection with the compilation of figures relating to "Operation and Maintenance", "Assets" and "Analysis of Power Loads".
- (4) 4 copies of Blue Print of Standard "Power Rate Curves".

It was decided that a review of the system followed in making rates, applying to rural distribution systems, would be taken up by Mr. Jeffrey at the Meeting on Friday, August 25th.

The Meeting then adjourned.

AGENDA

August 25th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Continuation of interview with Mr. Jeffrey, re rate-making methods of the H.E.P.C.
4. General Business.

TORONTO.

August 25th, 1922.

The Commission met at 10.30 A.M.

(S)

It was not possible to determine the exact date of the incident as the records were not maintained.

The investigation was conducted by the FBI, and the results of the investigation are being furnished to you.

(1) A copy of the report of the investigation of the incident is being furnished to you.

(2) A copy of the report of the investigation of the incident is being furnished to you.

(3) A copy of the report of the investigation of the incident is being furnished to you.

(4) A copy of the report of the investigation of the incident is being furnished to you.

It was found that a copy of the report of the investigation of the incident is being furnished to you.

COPY

and being furnished to you.

Very truly yours,

J. Edgar Hoover

Special Agent in Charge

Enclosure

Very truly yours,

Very truly yours,

The Director of the FBI

COPY FOR ENCLOSURE TO

Present:

The Chairman,
Mr. H. J. Haney,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

Mr. Jeffrey, of the Hydro-Electric Power Commission was on hand and continued his review of the system of rate-making, as applied to rural distribution systems.

In addition to the Commission, the following were present at all or part of the Meeting:

Mr. Walter J. Francis,
Mr. Wagonast,
Mr. Foster, and
Mr. Latimer.

Stenographic notes of the interview and discussion were taken by Miss McLean.

Mr. Jeffrey promised to send the Commission copies of standard contract cards and forms, as used by the H.E.P.C., covering contracts between them and Township Councils and between Township Councils and Consumers.

Upon request, Mr. Jeffrey promised to supply the Commission with a typewritten copy of his distribution of the various items entering into the service charge which applies to consumers on the rural distribution systems.

Mr. Jeffrey left, for the information of each Commissioner, a copy of the standard letter used by the H.E.P.C. in circularizing rural districts making request for service.

Mr. Guilfoyle, of Messrs. Clarkson, Gordon & Gilworth, was present and was called upon to explain certain details, regarding the Capital Assets of the Central Ontario System.

Report of the Electric Power Company, being Summary Book No. 1, prepared by the H.E.P.C., was referred to.

Mr. Guilfoyle stated that this report was not the one on which their distribution of assets had been based. He stated, however, that another statement of valuation was in existence and that he would supply same for the information of the Commission.

Mr. Guilfoyle also discussed at some length the manner in which interest charges, in respect of debenture issues, made by the Government for the H.E.P.C., were made.

1331

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BY THE COURT,

The Court, at the request of the parties, has heard the evidence and the arguments of the parties and has reached the following decision.

In addition to the findings of fact, the Court has reached the following conclusions of law.

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COPY FOR ENCLOSURE TO

He also dealt, at some length, with the manner in which the cost of advertising is taken care of by the H.E.I.C. at the present time. In this connection, he promised to supply the Commission with a copy of a written Memorandum covering this subject.

The Commission then discussed the desirability of completing the Interim Report covering the Thunder Bay System.

It was decided that, while the report could not be completed until such time as Mr. Gaby answered the question, recently asked him, regarding his report, covering the Economics of the Thunder Bay System, steps should be taken in the meantime to draft, in more or less final form, the other subjects to be covered in the report.

The Chairman advised the Commission that he, personally, would undertake to review the reports already written, with a view to condensing the report to the briefest possible form consistent with the points to be covered, the report to be ready for the next Meeting of the Commission which, it was decided, would be held on Thursday, August 31st, at 10.30 A.M.

The Meeting adjourned at 2.20 P.M.

COPY

August 31st, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Consideration of Interim Report.
4. General Business.

TORONTO,
August 31st, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

The above is a copy of the report of the investigation conducted by the FBI on the matter of the alleged activities of the [redacted] in the [redacted] area. The report is being furnished to you for your information.

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It was decided that the report of the investigation conducted by the FBI on the matter of the alleged activities of the [redacted] in the [redacted] area should be furnished to you for your information.

The following is a copy of the report of the investigation conducted by the FBI on the matter of the alleged activities of the [redacted] in the [redacted] area. The report is being furnished to you for your information.

The investigation was completed on [redacted] at [redacted].

COPY

CONFIDENTIAL - SECURITY INFORMATION

1. Summary of the investigation.

2. Details of the investigation.

3. Conclusions of the investigation.

4. Recommendations.

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CONFIDENTIAL - SECURITY INFORMATION

The investigation was completed on [redacted] at [redacted].

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CONFIDENTIAL - SECURITY INFORMATION

The investigation was completed on [redacted] at [redacted].

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The Secretary advised the Commission that answers, by Mr. Gaby, to questions relative to his report of the economics of the Thunder Bay system, were not ready.

A statement by Mr. Gaby had been promised for Tuesday of the current week; also for Wednesday and Thursday, but the Chairman of the Hydro-Electric Power Commission intervened and is making some changes in the report to be submitted.

The Chairman advised the Commission that a Meeting would be held in the office of the Premier at 11.30 A.M. today and the Commission adjourned at 11.05 in order that the Commissioners might attend the Meeting in the Premier's office.

AGENDA

September 1st, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Conference with Mr. Detrom, manager of Northern Electric Company, Ltd., Toronto.
4. General Business.

TORONTO,

September 1st, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. R. A. Ross,
also the Secretary.

The Secretary read a letter, received from Mr. Wallis, Deputy Minister to the Premier and, attached thereto, a copy of a memorandum to Mr. Wallis from the Assistant Treasurer, making a statement in reference to the rate of interest charged by the Hydro-Electric Power Commission on capital invested in the Nipigon Development.

It was decided that the Chairman would take the subject of the letter up with the Premier at an early date.

Official Record No. _____

1. 2. 3. 4.

1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.

The Secretary reported to the Commission that answers, by Mr. Saby, to questions re the economics of the Nipigon System, had been received by Mr. Francis, who would present them to the Commission.

Mr. Ostrom, District Manager of the Northern Electric Company was called upon to discuss the matter of retail sale of electrical appliances and labor-saving devices as carried on by the Hydro-Electric Power Commission and private Companies. Stenographic notes of the discussion were taken by Miss McLean.

There were present during the discussion Mr. Latimer and Mr. Foster; also Mr. Wegenast during the latter part of the discussion.

At the conclusion of the interview with Mr. Ostrom, the Commission gave consideration to the future work of inquiry; it being decided that the first matter to be reviewed would be the statement regarding the Nipigon Development and, in this connection, the Secretary advised that Mr. Francis desired to condense the last report received from the H.E.P.C. and present it to the Commission at the Meeting on Wednesday, September 6th.

It was decided that the attention of the Commission would be definitely directed towards getting all facts relative to the Chippewa Development and, to this end, it was considered desirable that reports by Messrs. Walter J. Francis & Company, Messrs. Price, Waterhouse & Company and the Legal Department of the Commission be gone into at the earliest date possible.

It was decided that the next Meeting of the Commission would be held at 10.30 A.M. on Wednesday, September 6th.

In reference to the Report to the Government, regarding the Thunder Bay System, it was decided that the Chairman would have a draft letter ready for consideration by the Commission at the next Meeting.

The Meeting then adjourned.

AGENDA

September 6th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Report by Mr. Walter J. Francis, covering statement by the H.E.P.C. on the "Economics of the Thunder Bay System".
4. General Business.

The committee is of the opinion that the information received by the
State is reliable in the opinion of the committee and that the
information is of great value to the committee.

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TORONTO,
September 6th, 1932.

The Commission met at 10.30 A.M.

Present:

The Chairman,

Mr. E. J. Haney,

Mr. R. A. Raza,

also the Secretary.

The Minutes of the previous Meeting were read and approved.

The Secretary submitted for the consideration of the Commission a letter from Messrs. Price, Waterhouse & Company, recommending that exhibit of forms, as in use by the H.E.P.C., be submitted in bound form, at a cost of approximately Two Hundred Dollars (\$200.). The Commission decided that this would not be necessary and that the forms could be submitted without binding. The Secretary was directed to advise Messrs. Price, Waterhouse & Company accordingly.

The Secretary submitted for the consideration of the Commission a memorandum, setting forth approximately the manner in which reports from Mr. Walter J. Francis might be presented to the Commission. It was generally decided that the work of reviewing the reports now completed, and those in progress, would take up three or four weeks' time at the regular meetings of the Commission.

Mr. E. J. Francis presented to the Commission documents bearing on the "Economics of the Nipigon System". It was decided that the report would be read by the Commissioners and studied by Mr. Francis, with the object of giving it a thorough examination at the Meeting on Thursday, September 7th.

Mr. Francis then gave a general outline of the progress of his work to date, the more important questions discussed being the following:

The salvage of constructional equipment, used on the Chippawa development. Mr. Francis stated that the Chief Engineer of the H.E.P.C. was now in entire accord with his views as to the disposal of this equipment and that it was expected that some definite arrangement would be made at a very early date.

Illustrating the enormous amount of detail work necessary before reports on various subjects could be put in proper shape, Mr. Francis stated that, in order to arrive at a comprehensive knowledge of the quantities of material in the Chippawa Development, it had been necessary to examine over four thousand (4,000) drawings.

In connection with research work and inspection operations, as carried on by the H.E.P.C., Mr. Francis recommended that the Commission make an inspection trip to the experimental bureau of the H.E.P.C., in Toronto.

In discussing the testing of the steel castings, sent to Chester, Pa., Mr. Francis reported that, although he has followed the matter carefully, no report of the findings had as yet been submitted.

In dealing with the progress of the work to date, the Secretary was directed to consult with Mr. Francis and submit a report as to the progress made by the H.E.P.C. in answering questions, asked by the Commission in April.

In discussing the relations existing between Messrs. Price, Waterhouse & Company and Mr. Walter J. Francis, Mr. Francis stated that, at the present time, Mr. Landis and he were co-operating in the preparation of a report dealing with the financial organization of the H.E.P.C. Questioned as to the amount of work done for him, Mr. Francis was unable to give an estimate as to what proportion that would bear to the entire work of Price, Waterhouse & Company but advised that he was receiving from them all necessary information as regards wages, costs, etc.

In discussing the break-down, which occurred to generating set No. 3, recently tested at the new Chippawa Power House, Mr. Francis advised the Commission that the H.E.P.C. had practically been forced by the manufacturers to make the test which resulted in the break-down and that the generating set could not now be repaired and put in operation until some time in October. On account of the break-down, the test as to carrying capacity of the Canal cannot be gone on with.

The Commission then entered into executive session. Mr. Walter J. Francis and the Secretary withdrew from the Meeting.

The Secretary was then called and questioned regarding the various items of cost contingent to the work of the various branches of the Commission. The Secretary gave a verbal report of the matter, dealing with the work of the Legal Department, Messrs. Price, Waterhouse & Company and Mr. Walter J. Francis. The Commission directed the Secretary to go into the matter of costs of all the Departments, particularly those of Messrs. Price, Waterhouse & Company and submit a written report with remarks as to whether the expenses of the Commission might be reduced.

The Secretary submitted for the attention of the Commission a draft form of letter as a basis for considering the form which a letter to the Premier, re the Thunder Bay System, should take. It was decided that consideration of the letter would be deferred until the Meeting of Thursday, September 7th.

The Meeting then adjourned.

AGENDA

September 7th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Continuation of report by Mr. Walter J. Francis, covering the statement by the H.E.P.C. on the "Economics of the Thunder Bay System".
4. General Business.

TORONTO,
September 7th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. E. J. Haney.
Mr. R. A. Ross,
also the Secretary.

The minutes of the previous Meeting were read and approved.

Mr. Walter J. Francis was on hand and presented to the Commission the final report received from the H.E.P.C., relative to the "Economics of the Thunder Bay System".

The report was gone over in detail and Mr. Francis was directed to bring in a report of similar character, based upon the information in the hands of the Commission, as a result of a special inquiry made into the financial condition of the Thunder Bay System.

The Chairman read a draft form of letter, as proposed, for submission to the Premier, dealing in a general way with the serious financial condition of the Thunder Bay System. The form of this letter and the statements contained therein were then generally discussed.

At the request of Commissioner E. J. Haney, the Secretary then read another form of draft letter, which might be used for submission to the Premier, dealing with the financial condition of this system.

It was decided that Commissioners R. A. Ross, and E. J. Haney, and the Secretary would cooperate with Mr. Francis in the preparation of the revised statement to be submitted as above referred to.

It was decided that the next meeting of the Commission would be held on Tuesday, September 12th, at 10.30 A.M.

The Meeting then adjourned.

AGENDA

September 12th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Continuation of report by Mr. Walter J. Francis, covering the statement by the H.E.P.C. on the "Economics of the Thunder Bay System".
4. Report by Mr. W. J. Francis, dealing with the organization of the Hydro-Electric Power Commission.
5. General Business.

TORONTO,

September 12th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

COPY

The Minutes of the previous Meeting were read and approved.

For the information of those Commissioners, who were absent during certain previous Meetings, the Chairman briefly reviewed the subjects taken up at each of the Meetings, dealing more particularly with the consideration that had been given to the preparation of a report relative to the Thunder Bay System.

Mr. W. J. Francis, being present, then presented, for the attention of the Commission, preliminary studies of the Thunder Bay System, developed from an analysis of the existing conditions. In presenting his progress report, Mr. Francis referred to interviews and correspondence with Mr. King, Deputy Minister of Lands and Forests, in reference to rental for water at Nipigon. It developed, from Mr. Francis' remarks, that there may be some reason to believe that other power users throughout the Province, are getting their water for power purposes at a cheaper rate than it is at present proposed to charge the Hydro.

The question was raised as to what arrangements were made with the original lessees of Cameron Falls, in respect of water rentals.

1. PURPOSE

2. SCOPE

3. REFERENCES

4. DEFINITIONS

5. PROCEDURES

6. RESULTS

7. CONCLUSIONS

8. APPENDICES

9. DISTRIBUTION

10. OTHER

11. REFERENCES

12. APPENDICES

13. CONCLUSIONS

14. REFERENCES

15. APPENDICES

16. OTHER

17. REFERENCES

18. APPENDICES

19. OTHER

BY FOR ENCLOSURE TO

In view of the serious financial condition of the Thunder Bay System, the view was expressed that the Commission might be justified in recommending to the Government that a rate for water be established at Fifty Cents (50¢) per horse power of actual power generated up to a maximum of Fifty Thousand (50,000) horse power.

The preliminary charts, presented by Mr. Francis, were examined very thoroughly and he was given certain detailed instructions, regarding the continuance of the work, which he undertook to have completed and ready for final presentation to the Commission at the Meeting on Tuesday, September 19th.

Mr. Francis had ready for presentation his report on the organization of the Hydro-Electric Power Commission, in respect to the Chippewa Development. In view of the urgency of having the report on the Thunder Bay System completed, it was decided that a review of this report would be, at the present time, discontinued.

Mr. Francis brought to the attention of the Commission the question as to whether copies of his engineering reports, after being submitted to the Commission, should not be sent officially to the H.E.P.C. for their observation, in order that the H.E.P.C. might be fully conversant with all reports being submitted and thus hasten the work of public hearings at a later date. In considering the matter, the Commission decided that the reports as presented would be dealt with separately and Mr. Francis was authorized to send copies of reports, already presented, to the H.E.P.C.

Mr. Francis advised the Commission that he had a report practically completed, dealing with the information that had been received from the H.E.P.C. in answer to the questions asked them by the Commission in April last.

Mr. Francis advised the Commission that the Johnson Valve, regulating the water to generating set No. 2, was out of order and in considering the necessity of keeping the unit in operation to supply power demands and having regard to the fact that generating set No. 3 is out of order on account of a break-down under test, the final establishment of water flow and capacity of the plant could not be obtained until generating set No. 3 is installed and running. In consideration of these facts, it appears that the capacity of the canal cannot be obtained until a much later date than anticipated - probably as late as March, 1923.

In referring to the failure of generating set No. 3, Mr. Francis stated that a matter of contention is now arising between the H.E.P.C. and the Westinghouse Company as to whether the H.E.P.C. would be justified in allowing the Westinghouse Company to carry out tests on Nos. 1 and 2 in view of the failure of No. 3.

In connection with the failure of generating set No. 3, it was advised that a statement had been made that the H.E.P.C. was the party who insisted on a test of No. 3 being carried out, in spite of objections that had been raised by the Westinghouse Company.

Mr. Francis stated that the Chief Engineer of the H.E.P.C. had requested that a copy of the stenographic notes of interview with Mr. Jeffrey be submitted to the H.E.P.C. The Commission agreed to this request and directed the Secretary to see that a copy was forwarded.

The Commission was advised that Judge Phippen had indicated his willingness to come before the Commission for an interview. Judge Phippen was then gotten in touch with, by telephone, and an appointment for Wednesday, September 13th, was arranged.

At the request of Commissioner J. A. Ross, the Secretary read to the Commission a memorandum of interview with Mr. John H. Bowman, partner in Messrs. Price, Waterhouse & Co., and Mr. J. Allan Ross, in New York.

There was also read a letter, dated September 8th, from Messrs. Price, Waterhouse & Co., setting forth their plan of procedure in following up the present work being carried out by their organization in Toronto. The plan, as submitted by Messrs. Price, Waterhouse & Co., was generally approved of and it was decided, in this connection, that the Toronto Manager, Mr. McClelland, would be asked to indicate in detail, the plan that they propose to follow.

A general discussion took place as to whether the report, relative to the Thunder Bay System, would be presented before or after the public hearings relative to the question had been carried out. It was generally decided that the report would be completed and then presented to the Government, with covering letter, the question of the necessity for public hearings to be decided later.

Mr. W. J. Francis requested that Commissioner R. A. Ross and the Secretary cooperate with him in the work of his report on the Thunder Bay System.

The Meeting then adjourned.

September 13th, 1922.

MEMO:

RE ENGINEERING REPORT ON THUNDER BAY SYSTEM.

Commissioner R. A. Ross and the Secretary met Mr. W. J. Francis at his office at three o'clock in the afternoon and went into all matters relative to the Economics of the Thunder Bay System. In connection with the Clarkeon Audit Report, Mr. Guilfoyle was called upon and established for the Commission certain necessary basic figures.

The Committee stated that the Chief Counsel of the House, Mr. [Name], requested that a copy of the transcript be made of the interview with Mr. [Name] be submitted to the Committee. The Committee agreed to this request and directed the Secretary to see that a copy was furnished.

The Committee on Education and the Labor Committee has requested that a copy of the transcript be made of the interview with Mr. [Name] be submitted to the Committee. The Committee agreed to this request and directed the Secretary to see that a copy was furnished.

At the request of the Committee, it is noted that the Secretary shall be requested to make a copy of the transcript of the interview with Mr. [Name] be submitted to the Committee. The Committee agreed to this request and directed the Secretary to see that a copy was furnished.

There was also a request, dated September 10, 1954, from the Committee on Education and the Labor Committee, dated September 10, 1954, requesting that a copy of the transcript be made of the interview with Mr. [Name] be submitted to the Committee. The Committee agreed to this request and directed the Secretary to see that a copy was furnished.

A general statement was given as to whether the report, relative to the House and Senate, would be presented before the House and Senate. It was generally agreed that it was possible, in this connection, that the House and Senate, in this connection, would be asked to indicate in detail, the time that they require for this.

The J. E. [Name] Committee requested that the Committee on Education and the Labor Committee be requested to make a copy of the transcript of the interview with Mr. [Name] be submitted to the Committee. The Committee agreed to this request and directed the Secretary to see that a copy was furnished.

The meeting was adjourned.

September 10, 1954.

CONFIDENTIAL - SECURITY INFORMATION

Page 1 of 1

Committee on Education and the Labor Committee has requested that a copy of the transcript be made of the interview with Mr. [Name] be submitted to the Committee. The Committee agreed to this request and directed the Secretary to see that a copy was furnished.

AGENDA

September 13th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interview with Judge Shippen.
4. General Business.

TORONTO,
September 13th, 1922.

The Commission met at 10.30 A.M.

Present:

Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

COPY

Commissioner M. J. Haney advised that the Chairman had been asked to attend the Attorney-General at the Parliament Buildings and would not be present at the Meeting.

Mr. Haney was requested to act during the absence of the Chairman.

The Minutes of the previous Meeting were read and approved.

As arranged Judge Shippen was then called upon for an interview on matters relating to the establishment of the Kaministiquia Power Company at Kakabeka Falls, near Port William, and their relations, past and present, with the H.E.P.C.

Judge Shippen advised the Commission that he was a Director of the Kaministiquia Power Company and was fully conversant with the history of that Company since its inception.

Questioned as to whether the H.E.P.C. had ever offered to purchase the Kam Power Co., prior to the establishment of their development on the Nipigon or subsequent thereto, Judge Shippen advised that, to his knowledge, no negotiations in reference to this matter had ever taken place, either officially or unofficially.

Judge Shippen qualified this statement to some extent, advising that a man, claiming connection with Sir Adam Beck, had approached him during the last eighteen (18) months, requesting an expression of opinion as to whether the Kam Power Co. would consider selling out their interests to the H.E.P.C.

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SECRET

CONFIDENTIAL - SECURITY INFORMATION

- 1. Review of previous reports.
- 2. Review of current reports.
- 3. Review of current reports.
- 4. Review of current reports.

CONFIDENTIAL - SECURITY INFORMATION

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- 1. Review of current reports.
- 2. Review of current reports.
- 3. Review of current reports.
- 4. Review of current reports.
- 5. Review of current reports.

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Judge Shippen advised the alleged representative of the H.E.P.C. that he, of himself, could give no official answer to such a proposition but that, if the H.E.P.C. would make official representations with regard to purchasing he felt sure that it would receive every consideration by the Directors of the Kam. Co.

Judge Shippen then proceeded to give a brief outline of events which resulted in the establishment of the present Kam. Power Co.

The original leasehold rights of the Kakabeka Falls were vested in one name Jannison, who obtained them about 1896. A few years subsequent to this date, Jannison got extra concessions which would give him greater head and permit of greater development. Jannison was unable to raise the money to carry out his plans and about 1902 Fort William was instrumental in having his leasehold rights annulled and obtained the power privileges for itself. In turn, Fort William was unable to raise the money to do the necessary development work and about 1904, Jannison again obtained the water rights, under a new agreement, with the stipulation that he should deposit with the Government Ten Thousand Dollars (\$10,000.) on assuming leasehold rights and Fifty Thousand Dollars (\$50,000.) deposit at some subsequent date specifically noted in his contract. Jannison made the first deposit of Ten Thousand Dollars (\$10,000.) but as the time approached for the deposit of the Fifty Thousand Dollars (\$50,000.) he was unable to raise the money and got in touch with Judge Shippen who, in turn, got in touch with interests in Montreal. Negotiations transpired resulting in Jannison giving an option on his rights.

One of the important conditions in Jannison's last lease from the Ontario Government, was the provision that power developed from the Kakabeka Falls should be sold at the same rate to Port Arthur and Fort William.

The financial interests above referred to, having obtained an option from Jannison, interviewed the Whitney Government and made their proposed plans open for general consideration.

Judge Shippen stated that the Government fully endorsed their proposals and promised to give them every reasonable assistance in furthering a situation which would supply power to the Cities of Port Arthur and Fort William.

Judge Shippen stated further that Sir Adam Beck was present at the meeting with the Government, in his capacity as Chairman of the H.E.P.C., though he was not, at that time, a member of the Government.

Subsequent to the meeting with the Government, the Kam. Power Co. was formed and power contracts with Fort William and Port Arthur were negotiated. In the case of Fort William the negotiated contracts were executed but in the case of Port Arthur, Judge Shippen states, the H.E.P.C. intervened with the result that Port Arthur withdrew from the negotiations and the H.E.P.C. in turn concluded a contract with the Kam. Power Co., acting as trustee for the city of Port Arthur.

Judge Shippen stated that, in his opinion, the Chairman of the H.E.P.C. in spite of his knowledge of the feeling of the Government toward the project, showed consistent opposition to the operations of the Kam. Power Co., from its inception.

COPY FOR ENCLOSURE TO

He further stated that, while the original leasehold rights, given to Jannison, entertained certain privileges for the control of water storage on Dog Lake, in the confirmation of the rights to the Kam. Power Co., these rights were taken away and the Government constructed its own regulating dam and can, at any time, reduce the water supply available to the Kam plant located at Kakabeka Falls. Judge Phippen stated that he believed that the Chairman of the H.E.P.C. was instrumental in the Government action in this connection.

During the time that consideration was being given to the Hydro development on the Nipigon, Judge Phippen stated that he and Mr. Black, also of the Kam. Power Co., interviewed Sir Adam Beck, pointing out that the market conditions for power would not justify a further development and that the Kam. Power Co. were, at that time, only selling about fifty per cent (50%) of their total possible development. In connection with this interview, Judge Phippen stated that the Chairman of the H.E.P.C. showed no disposition whatsoever to give consideration to their representations and indicated most definitely that he would follow to final completion the development which they then proposed. Judge Phippen stated clearly that his Company, at that time, would have been quite willing to negotiate a sale to the H.E.P.C., or come to any other reasonable arrangement consistent with the merits of the case.

Questioned as to the matter of water storage in respect of Dog Lake and Shebandowin Lake, Judge Phippen stated that considerable improvement could be made in the matter of water conservation in the way of regulating dams and further that a certain amount of storage could be provided at the immediate site of development at Kakabeka Falls by raising the present height of the existing dam. The economical use of water could also be furthered by some slight expenditure being made in construction log runways at certain points in the river where rapids were encountered in bringing down pulpwood supplies. The amount of water required to carry the logs safely past the rapids was much in excess of that which would be required if runways could be provided.

Judge Phippen pointed out that, in his opinion the present single-circuit line, carried by a wood pole line a distance of seventy (70) miles from the Hydro development at Nipigon to Port Arthur, was a very dangerous state of affairs and compared it with the double tower line carrying three (3) circuits, installed by the Kam Power Co., from their development at Kakabeka Falls to Port William, a distance of only twenty (20) miles. He indicated that, in his belief, the Hydro should be required to make more permanent provision in connection with their transmission of power and stated that, should it be put out of commission due to forest fires, and storms, the Kam. Co. would be immediately called upon to supply power until such time as it was renewed. Such a call would, under present circumstances, place the Kam. Co. in a very disadvantageous position, as it would be necessary for them to divert some of their power being used for industrial purposes, in order that the municipal requirements of Port Arthur might be met.

In this connection Judge Phippen pointed out that his remarks in reference to the desirability of improving storage conditions at Dog Lake and Shebandowin Lake would, if carried out, materially help the Kam. Co. in meeting such a situation, by giving them an extra supply of water to draw from.

The Commission noted that while the original intention of the Commission was to conduct a study of the situation in the field, it was not possible to do so because of the lack of information available. The Commission was therefore unable to conduct a study of the situation in the field. The Commission was therefore unable to conduct a study of the situation in the field.

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Questioned as to what would happen when the Kam. contract with Fort William expired, in 1928, Judge Phippen stated that Fort William must, necessarily, then take power from the Hydro, though he believed that Fort William would much prefer to continue their contract with the Kam. Co. He stated that it was felt that the Kam. Co. would have no difficulty in disposing of the power thus released. In this connection he also stated that transmission service, within the municipality of Fort William, as erected by the Kam. Power Co., should not be scrapped when the H.E.P.C. contract becomes operative.

Questioned as to the water rentals paid by the Kam. Co. to the Ontario Government, Judge Phippen stated that the payment of water rental was not mentioned in their agreement, nor had it ever been stipulated when the concession was originally granted to Jannison.

Questioned as to whether the Great Lakes Pulp & Paper Company had ever obtained an option from the Kam. Co. for power, he stated that he believed that some negotiations had taken place and that the Great Lakes Paper Company had clearly indicated their desire to enter into a contract with the Kam. Co., but that, due to a certain clause in the Paper Company's lease from the Government, the Government had intervened and negotiations for power from the Kam. Co. had been broken off. Judge Phippen stated definitely that, at that time, they could have supplied the full requirements of the Great Lakes Pulp & Paper Company and that it was since that date that the contract with the Fort William Paper Co. had been entered into.

COPY
The Chairman then attended the Meeting and took the Chair.

Questioned as to the effect of Bill No. 249, at present before the Government for consideration, Judge Phippen stated that he had presented a statement to the Government, setting forth that, in his opinion, the provisions of this Bill would alienate certain privileges in reference to water rights, at the present time enjoyed by the Kam. Co., under their lease with the Government. He stated briefly that the Bill generally entertained the vesting of all water rights in the Ontario Government, irrespective of the existing rights of the present lessees but that the Bill also entertained that the present lessees would continue to enjoy their privileges until such time as the Government saw fit to take action, at which time, the Bill provided, all such rights or privileges would become confiscated.

Mr. Foster, representing the Legal Department, was present during the interview with Judge Phippen.

Judge Phippen then withdrew from the Meeting.

The Legal Adviser was called upon to give a review of his recent attendance at a Meeting, held in Durham, at which representatives of the Eugenia Hydro Association were present.

At the meeting in question, no representatives of the H.E.P.C. were present, although it was stated that Mr. Carmichael, while asked to attend, was not present.

The most general complaint appeared to be that the capital expenditures involved in the development made at Augonia were more than double the amounts originally estimated and submitted to the municipalities by the H.E.P.C.; also that while the rates originally quoted may have been considered more or less reasonable these had been materially increased and there was no apparent indication that they would be reduced. On the other hand it was stated that the development was not capable of taking care of the increased loads in the system and that further development work, involving extra capital expenditure was now being considered by the H.E.P.C. It was stated at the Meeting that three (3) sources of power were being considered - one by the erection of another development plant, a second by the construction of an extra pipe line and a third by bringing Niagara power to supplement the power being available from the Augonia System.

It was also stated that, due to the greatly increased cost of power, power users were discontinuing their purchases of Hydro energy and returning to the use of individual water powers or employing gas engines and other similar facilities.

The Legal Adviser pointed out that, in his investigation into the origin of this System, he found that evidence pointed to the fact that a power system had originally existed, owned by some Orangeville interests, which had apparently been purchased by the H.E.P.C., and further that Owen Sound had originally had an investment of some Fifty Thousand Dollars (\$50,000.) in transmission lines, which had also been absorbed into the System. In this connection no reference has been made to the purchase or absorption of these facilities in the Clarkson Audit Report.

In consideration of the Legal Adviser's report and having regard to the fact that the Augonia Association indicated their desire to come before the Commission, it was decided that the Association would be invited to appear before the Commission at the Meeting on September 25th.

The Legal Adviser was directed to write to the Association making the appointment in question.

The Legal Adviser further pointed out that, in his opinion, there appeared to be no settled policy in operation by the H.E.P.C. regarding the sale of power from one System to another System. He also stated that from observation and interviewing interested parties in various Systems, the general feeling seems to be that the municipalities or systems interested should have some direct form of representation on the H.E.P.C.

The Legal Adviser then presented certain letters received from Mr. Lecher, attorney for the Great Lakes Pulp & Paper Company. From observation of these letters, it seemed quite apparent that the Great Lakes Pulp & Paper Company have bona fide intentions of proceeding with the construction of a pulp and paper mill immediately it is possible for them to negotiate a power contract.

The Secretary advised that arrangements had been made for two representatives of the H.E.P.C. to meet the Commission at the Meeting on Thursday, September 14th - Mr. Hall to explain the Inspection System and Mr. Robson to deal with the testing of appliances as carried on by the H.E.P.C.

The Secretary further advised that it was proposed to call upon Mr. Dymond, Law Clerk at the Parliament Buildings, who had drafted the legislation in connection with the H.E.P.C. operations; also Mr. Strachan Johnston, in connection with the Central Ontario system and Mr. Graham, of the Belleville Board of Trade, also in connection with the Central Ontario system. These proposals were approved of and the Secretary was further instructed to work in cooperation with the Legal Adviser in drawing up a list of witnesses "to be heard" in connection with the work of inquiry.

The name of Mr. E. Brierley, 20 Glenholme Ave., Niagara Falls, Ont., was suggested as a possible witness in connection with the Chippewa Power Development.

The Meeting then adjourned.

AGENDA

September 14th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Conference with Mr. Hall of H.E.P.C. re Inspection System and with Mr. Dobson, re testing of appliances.
4. General Business.

TORONTO,
September 14th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read, amended and approved.

Mr. Hall, Mr. Dobson and Mr. Barnes, of the H.E.P.C. were on hand to interview the Commission in reference to the inspection of installations and testing of appliances.

Mr. Hall was first called upon to deal with the matter of inspections as carried on by the H.E.P.C. Mr. Hall's remarks, together with questions and

The following is a list of the names of the persons who were present at the meeting of the Board of Directors of the Electric Institute, held on the 15th day of January, 1910, at the Hotel New York, New York.

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FOR ENCLOSURE TO

discussion arising therefrom, were reported in stenographic notes, taken by Miss McLean.

At the conclusion of the remarks by Mr. Hall, Mr. Dobson was called upon to give a review of his Department's work in carrying out the testing of appliances and other operations contingent to his work. Stenographic notes of Mr. Dobson's review and discussion arising therefrom were taken by Miss McLean.

At the conclusion of the interviews with Mr. Hall and Mr. Dobson, the Secretary advised the Commission that Mr. Landis, of Price, Waterhouse & Company, was ready to interview them regarding the progress of the Auditors' work and that Mr. W. D. Bonthron, partner of Price, Waterhouse & Company, located at Detroit, and Mr. McClelland, partner of Price, Waterhouse & Company in Toronto, also desired to meet the Commission in connection with the report. It was decided that the meeting with the Price, Waterhouse & Company representatives, would be held at 2.30 o'clock in the afternoon.

The Meeting then adjourned.

TORONTO,
September 14th, 1922.

Afternoon Session:

The Commission met at 2.30 o'clock.

Present:

The Chairman,
Mr. E. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Legal Adviser and his Assistant, Mr. Foster, were also present.

As arranged, Mr. Bonthron, Mr. McClelland and Mr. Landis were on hand, and Mr. Bonthron and Mr. McClelland, supported by Mr. Landis, gave a review of the progress of their work to date and indicated, in general detail, the subjects that would be discussed in their final reports. Stenographic notes of the meeting were taken by Miss McLean.

The Secretary advised the Commission that Mr. Dymond, Chief Law Clerk at the Parliament Buildings, would meet the Commission at 10.45 A.M. on Friday, September 15th.

The Meeting adjourned at 3.30 P.M.

Abundance of species recorded in geographical areas, Table IV.

10. The Commission is of the opinion that the evidence presented in the above-mentioned affidavits is sufficient to establish that the respondents are engaged in the business of selling and distributing obscene literature and that the respondents are in violation of the provisions of the laws of the State of New York relating to the sale and distribution of obscene literature.

It was pointed out that the Committee had no right to make any statement in the House of Representatives. It was also pointed out that the Committee had no right to make any statement in the House of Representatives. It was also pointed out that the Committee had no right to make any statement in the House of Representatives.

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1. The first part of the report is a general statement of the purpose of the study.

As previously reported, the Department of the Interior, Bureau of Land Management, is currently conducting a study of the potential for oil and gas development in the area of the proposed project. The study is being conducted in cooperation with the Bureau of Reclamation, which is also conducting a study of the potential for water development in the area. The results of these studies will be used to determine the feasibility of the proposed project.

On 10/10/1964, the Commission received a letter from the Secretary of the Department of the Interior, Washington, D.C., dated 10/10/64, in which the Secretary advised that the Commission's report on the subject of the proposed sale of the land to the Department of the Interior, dated 10/10/64, was being reviewed.

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AGENDA

September 15th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interview with Mr. Dymond, Chief Law Clerk at the Parliament Buildings, re the original preparation of the Power Commission Act and the amendments thereto.
4. General Business.

TORONTO,
September 15th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

The Secretary read the financial statement of the Commission for the period ending August 31st, 1922. The statement presented was so arranged as to indicate the percentage of cost chargeable to each branch of the work.

The Secretary advised the Commission that the basic figures on which Mr. Walter J. Francis was basing his study of the Economics of the Nipigon Development, had been supplied to Mr. Francis by Mr. Guilfoyle of Messrs. Clarkson, Gordon & Dilworth.

The Secretary advised the Commission that Mr. Walter J. Francis had made a request that Commissioners M. J. Haney and R. A. Ross, together with the Secretary, should confer with Mr. Walter J. Francis, at a session to be held in the afternoon, bearing on the report of the Nipigon Development. The request of Mr. Francis was approved of.

As arranged, Mr. Dymond, Chief Law Clerk at the Parliament Buildings, was called upon to review and discuss the Power Commission Acts and amendments thereto. Stenographic notes of the interview with Mr. Dymond were taken by Miss McLean.

Present at the Meeting with Mr. Dymond were the following members of the Legal Department:

Mr. F. W. Wagonast,
Mr. Foster, and
Mr. Latimer.

At the conclusion of Mr. Dymond's remarks, the Meeting adjourned.

MEMORANDUM RE CONFERENCE WITH MR. FRANCIS IN THE AFTERNOON:

In the afternoon, as arranged, Commissioners M. J. Haney and R.A. Ross, together with the Secretary, met Mr. Walter J. Francis in his office and reviewed the report being prepared by Mr. Francis regarding the Nipigon Development. With some minor alterations the report was generally approved of.

A G E N D A

September 19th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Mr. Walter J. Francis, re the Economics of the Nipigon System.
4. General Business.

TORONTO,
September 19th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

[1971]

There is no doubt that the person who is the subject of the report is a person of interest.

Mr. A. J. [redacted]
Mr. [redacted]
Mr. [redacted]

It is possible that the person's name is the same as the person who is the subject of the report.

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The Secretary read to the Commission a letter, dated September 18th, addressed to Commissioner Harris by Mr. P. H. Phippen. The letter dealt with negotiations as between the Eaministiquia Power Company and the H.E.P.C., for the sale of short term power to the H.E.P.C., during the latter part of 1920, when the Nipigon Development was being completed.

Mr. W. J. Francis was then called and presented to the Commission and read his study of the Economics of the Nipigon System.

The Study was gone into very carefully by Mr. Francis and the charts and data contained therein were amplified and explained in the way of answering questions arising during the reading of the report. Arising out of the discussion the matter of making a report to the Government was gone into in general detail when it was decided that the study presented by Mr. Francis would form the basis of a report to be submitted.

Mr. Francis then read to the Commission forms of transmittal letters to be used in connection with the submission of engineering reports, made by him, under instructions from the Commission to the H.E.P.C. Various suggestions were made to Mr. Francis in reference to the form that these letters should finally take and he was requested to submit a final draft letter for the approval of the Commission at the Meeting on Wednesday, September 20th.

As per directions, given at a previous Meeting, Mr. Francis then presented and read a report, setting forth the status of the replies by the H.E.P.C. to questions submitted in the letter addressed to Sir Adam Beck on April 26th, 1922. The report read by Mr. Francis was considered in detail, his written memorandum being amplified by him during the reading. In final review of the present status of the answers to the questions referred to, Mr. Francis stated that, apart from the questions dealing with the hydraulics and marketing conditions of the Chippawa Power Development, in his estimation approximately 95% of the material necessary to answer the other questions had already been received by him and that it was now a matter of study in order to put the material in shape for presentation to the Commission.

Reporting briefly on the accident to generating set No. 3, Mr. Francis stated that he had spent Sunday of the current week at the Chippawa Power Plant and that the Westinghouse representative had advised that they expected to start drying out by Thursday of this week and that this process would probably take two or three weeks to complete.

He stated further that generating set No. 4 was being assembled by the Canadian General Electric Company and that the turbine wheel was already on the job, ready for installation. Progress on unit No. 5 was satisfactory, the scroll case construction being well advanced and preliminary arrangements were being made for the installation of the Johnson valve.

Mr. Francis advised that he was ready to proceed with his engineering reports in the order as reported upon to the Commission by the Secretary on Wednesday, September 6th. Mr. Francis was directed to continue his reading of reports at the Meeting of the Commission on Wednesday, September 20th.

The following report is the result of a study made by the Committee on the Administration of the Government of the District of Columbia, in accordance with the provisions of the District of Columbia Organic Act of 1800, as amended, and the District of Columbia Government Reorganization Act of 1947, and the District of Columbia Government Reorganization Act of 1950.

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The Secretary was directed to obtain from the H.E.P.C. the schedules setting forth rate increases and decreases recently put in effect by the H.E.P.C.

The Legal Adviser was called upon to report on matters incident to the public hearing to be held on September 26th, for the purpose of hearing representations from the Eugenia Hydro-Electric Association.

The Legal Adviser reported that, after hearing representations from the Eugenia Hydro-Electric Association, at their meeting, held at Durham, on September 11th, he had, on Monday, September 18th, interviewed Mr. Gaby and Mr. Pope of the H.E.P.C., and had, in a preliminary way, been able from the statements of Mr. Gaby and Mr. Pope, been able to arrive at the general conclusion that many of the assertions being made by the Eugenia Hydro-Electric Association may not be founded in actual fact.

The Legal Adviser set forth, as a suggestion for the consideration of the Commission, the proposal that it might be more in the interests of all the parties concerned to have an informal private sitting, at which representatives of the Eugenia Association, the H.E.P.C. and this Commission might be present, with a view to ascertaining by the way of general conference and discussion just what basis the Eugenia Association might have for the assertions they made at their meeting on September 11th, above referred to.

In discussing the proposal, the Commission decided that, whether the complaints of the Eugenia Association were founded on fact or otherwise, the matter could be most expeditiously dealt with by means of a public hearing which would enable both parties concerned, namely the Eugenia Hydro-Electric Association and the H.E.P.C. to set forth their statements.

In consequence of this decision the Secretary was directed that no change would be made regarding the public hearing to be held on September 26th.

The Meeting then adjourned.

AGENDA

September 20th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Walter J. Francis presents Organization Report on Chippewa Development.
4. General Business.

The following are listed as being from the U.S. Navy, but
the names are given without any further details.

The report further states that the above information was obtained from the records of the Department of the Interior, Bureau of Land Management, and is being furnished to you for your information.

The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of California.

[illegible][illegible]

It is suggested that the following be included in the report:

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1. *Journal of the American Medical Association*, 1997; 277: 1033-1037.

Toronto,
September 20th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. W. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

The Secretary read to the Commission a letter, dated September 19th, received from T. E. Stinson, on behalf of a number of municipalities who are power users of the Central Ontario System, requesting that they be given an opportunity to appear before the Commission to give certain evidence.

In considering the letter, the Commission decided that the request to appear would be granted and that a definite date for the hearing would be decided upon later.

Mr. W. J. Francis read to the Commission a draft copy of a letter of transmittal, proposed to be sent with the engineering data reports on the Queenston-Chippawa Development to the H.E.P.C. The draft form of letter was approved of.

Mr. Francis reported to the Commission that the H.E.P.C. had been making some inquiries of him, regarding the activities of Mr. C. R. Davis in his work of investigation for the Commission. Mr. Francis stated that information given him by the H.E.P.C. appeared to indicate that Mr. Davis was investigating certain phases of the work which were particularly of an engineering character. Mr. Francis was informed of Mr. Davis' activities and advised that no work or investigations being carried on by Mr. Davis were in any way connected with engineering matters.

Mr. Francis suggested that it might be advisable for him to submit to the H.E.P.C. a copy of his study on the Economics of the Nipigon System. It was decided that instructions in regard to such submission would be held pending the final disposition of the Commission toward the Interim Report to be made on this subject.

The Commission then discussed at some length the matter of Interim Report to be made on the Nipigon Development and the Secretary received general instructions to proceed with the drafting of a covering memorandum, using as supporting documents the study presented by Mr. Francis and the report submitted by the H.E.P.C. in reference to the same subject.

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SECRET
EXCLUDED FROM RELEASE

The Commission met at 10:00 a.m.

Present:

- Mr. Tolson
- Mr. E. A. Tamm
- Mr. Clegg
- Mr. Glavin
- Mr. Ladd
- Mr. Nichols
- Mr. Rosen
- Mr. Tracy
- Mr. Carson
- Mr. Egan
- Mr. Gurnea
- Mr. Hendon
- Mr. Pennington
- Mr. Quinn
- Mr. Nease
- Mr. Gandy

The minutes of the previous meeting were read and approved.

The Secretary read to the Commission a letter, dated September 19, 1954, from J. Edgar Hoover, Director of the Federal Bureau of Investigation, regarding the activities of the Communist Party, U.S.A., and its branches in the United States. The letter stated that the Commission should be kept advised of any developments in this matter.

In discussing the letter, the Commission decided that the report is of such importance that it should be placed on the agenda for the next meeting. It was also decided that the report should be distributed to all members of the Commission.

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Mr. E. A. Tamm, Chairman of the Commission, stated that he had received the report from the Director of the FBI and that he had discussed it with the other members of the Commission. He stated that the report was of great importance and that it should be given the highest priority.

Mr. Tolson, Secretary of the Commission, stated that the report was a very important one and that it should be given the highest priority. He stated that the report was a very important one and that it should be given the highest priority. He stated that the report was a very important one and that it should be given the highest priority.

Mr. Tolson suggested that it might be advisable for him to conduct an investigation into the activities of the Communist Party, U.S.A., and its branches in the United States. He stated that the report was a very important one and that it should be given the highest priority.

The Commission then discussed the report and decided that it should be given the highest priority. It was also decided that the report should be distributed to all members of the Commission. The Commission then adjourned.

Mr. Francis then proceeded with the reading of his report of engineering data, dealing with the organization instituted by the H.E.P.C. to carry out the engineering and construction work of the Queenston-Chippawa Development. The report not being concluded, it was decided that the review of the same would be continued at the Meeting on Thursday, September 21st.

The Meeting then adjourned.

AGENDA

September 21st, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Walter J. Francis - continuation of Organization Report on Chippawa Development.
4. General Business.

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TORONTO,
September 21st, 1922.

The Commission met at 10-30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. S. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

Further consideration was given to the letter, dated September 19th, from Mr. T. H. Stinson and, in this connection, the Secretary was directed to try and arrange a hearing for Tuesday, October 10th.

It was also decided that Mr. Strachan Johnston, Mr. Herity and Mr. Graham would, if possible, be interviewed by the Commission on the afternoon of September 27th, at two o'clock, in connection with the Central Ontario System.

The Secretary was directed to get in touch with Mr. W. F. Casselman, H. P. P., and arrange a meeting with the Commission.

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The following are the results of the investigation:

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The Secretary advised the Commission that the regular sessions, during the next three weeks, would be occupied in hearing reports from Mr. Walter J. Francis and Messrs. Price, Waterhouse & Company. It was pointed out, in this connection, that, when these reports had been considered, the matter of sittings, to hear publicly, power users from the various Systems, might be arranged.

In this connection, the Commission directed the Secretary to advise the Legal Department to take immediate action, looking to the obtaining of the names of those persons who wished to appear before the Commission.

Mr. W. J. Francis then continued his report regarding the organization of the H.E.P.C. in carrying out the work of the Chippewa Development. The reading of the report was concluded by Mr. Francis at 12.45 P.M.

During the reading of the report by Mr. Francis, reference was made to the report entitled "An Expensive Experiment", by Mr. Reginald Pelham Boulton of New York City.

It was also considered possible that the original Chief Engineer of the H.E.P.C., Mr. P. W. Sotham, might be called upon to appear before the Commission.

It was decided that, if convenient arrangements could be made with the H.E.P.C., the Commission would visit the testing laboratories, in Toronto, at two o'clock on Thursday afternoon, September 28th.

Mr. Francis reported that the castings, sent to Chester, Pa., to be annealed, had now been returned and that the final experiments could be concluded.

It was decided that Mr. Walter J. Francis would continue his reports at the Meeting on Friday, September 22nd and would deal with his report entitled "Chronological Charts".

The Meeting then adjourned.

AGENDA

September 22nd, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Report of Mr. Walter J. Francis re "Chronological Charts".
4. Draft Report Thunder Bay System.
5. General Business.

TORONTO,
September 22nd, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. E. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. E. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

The Secretary reported to the Commission that, in telephone communication with Mr. T. H. Stinson, of Lindsay, Ont., he advised that it would not be desirable for representatives of the municipalities in the Central Ontario System to appear before the Commission before the middle of October, as it was their intention to have all municipalities coming within the System cooperate in presenting their views as to the operation of H.E.P.C. Mr. Stinson advised that any time set, after October 15th, would be quite acceptable. The Commission directed the Secretary to advise Mr. Stinson that the hearing would be held on Tuesday morning, October 17th, in Toronto.

The Secretary advised the Commission that an endeavor had been made to reach Mr. Graham and Mr. Herity, of Belleville, Ont., to arrange a date for them to appear before the Commission. Neither of these gentlemen were available but it was expected that Mr. Graham would be in Toronto during the afternoon when it was arranged that he would be communicated with.

The Commission were advised by the Secretary that Mr. Strachan Johnston had shown some disinclination to be interviewed by the Commission. It was decided that Commissioner Lloyd Harris would try to arrange an interview.

Mr. E. J. Francis was then called upon to present his report entitled "Chronological Charts", which deal with the various stages of progress made in the development of the Queenston-Chippawa power project. Out of the report, read by Mr. Francis, grew a general discussion concerning many phases of the work. The "Chronological Charts" are, in effect, an engineering progress chart of the various stages of the development, from the time that the original reconnaissance surveys were made up to the stage of completion reached as at August 12th. In considering the report, it was decided that a similar progress chart should be made by the Legal Department, in which would be established the same outstanding details with respect to the relations of the H.E.P.C. with the Government, from the inception of the scheme to develop power by means of the Queenston-Chippawa development to its completion. The report made by Mr. Francis is in such a form that information, other than engineering data can be incorporated in it and it was decided that, when the Legal Department had completed their progress report, the two would be incorporated in one report to give a composite picture of the whole undertaking.

The matter of the financial side of the question was also considered and it was decided that the Legal Department, the Engineering Department and the Auditing Department would all cooperate in bringing the report to a complete stage of finality.

At the conclusion of the report by Mr. Francis, the Legal Department, represented by Mr. Wegenast, Mr. Foster and Mr. Latimer, made comment on the difficulty they were experiencing in obtaining access to the Minutes of the H.E.P.C. and indicated that, in so far as they were able to ascertain, no records seem to exist regarding instructions given by the H.E.P.C. in respect of authority to carry out operations on the Queenston-Chippawa development, other than the legislative measures passed, empowering the H.E.P.C. to take action. They also advised that there appeared to be no definite record of resolutions made by the H.E.P.C., giving directions to their Chief Engineer and staff in regard to the various details that must necessarily have been discussed by the Commission before action was taken. Mr. Wegenast reported that, having requested the Secretary of the H.E.P.C. to produce the Minutes of the Commission, Mr. Pope had advised that he would not permit the Minutes to be taken from the office but would be willing to have them examined in the offices of the H.E.P.C.

Mr. Wegenast further reported that, as far as he could ascertain from Government records, certain files in connection with H.E.P.C. relations with the Government and other matters, had been removed from the Government files by Mr. I. B. Lucas, when he ceased to be attorney-general for the Province. It was decided that the examination of such files was important to the work of inquiry and Mr. Wegenast was directed to arrange for Mr. I. B. Lucas to meet the Commission at 10.30 o'clock on Monday, September 25th.

A general discussion took place, as to whether the Commission would be able to make a final report to the Government, in respect of the Queenston-Chippawa Power Development and other matters, by the end of the current year. On being questioned as to the possibility of making such a report, in respect of engineering matters, Mr. Francis advised the Commission that his work cannot be concluded so that a final report on engineering matters could be made at this time. He stated that, under the most favorable circumstances, it would be utterly impossible to have his work concluded by the end of the year and that the date of its completion had been considerably further advanced by the unforeseen break-down of Unit No. 3 and the accident which had occurred to the Johnston valve operating Unit No. 2. Under the existing conditions, he advised that final experiments establishing the capacity of the development, could not, in his opinion, be made before the early Spring of 1923. He stated, however, that he was giving careful thought to the devising of some other scheme for arriving at results and that, as soon as he had something definite to suggest, the matter would be taken up with the Commission.

It was decided that certain matters, relative to general policy and the drafting of revised Legislation could be reported upon before the next session of the Legislature, also perhaps certain matters relative to construction matters. In this connection, Mr. Francis stated that some reports could be made by him that have a definite bearing upon the questions proposed to be reported upon this year.

It was therefore decided that the Chairman and Commissioners H. J. Haney and R. A. Ross, together with the Secretary, would collaborate with Mr. Francis and outline the general programme to be followed in this connection.

The Bureau of the Internal Affairs of the State of New York has the honor to acknowledge the receipt of the report of the Commission on the Administration of the State of New York, dated June 1, 1964, and to express its appreciation for the valuable information contained therein.

The Commission's report is a comprehensive study of the various aspects of the State's administration, including the Executive, Legislative, and Judicial Branches, and the various agencies and departments. The report contains many valuable suggestions for improving the efficiency and effectiveness of the State's administration, and it is hoped that these suggestions will be adopted by the appropriate authorities.

The Commission's report is a valuable contribution to the study of the State's administration, and it is hoped that it will be widely read and discussed. The Commission's findings and recommendations are of great importance, and they should be taken into account by all those who are concerned with the improvement of the State's administration.

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COPY FOR ENCLOSURE TO

The Chairman advised the Commission that the Premier would interview them at twelve o'clock on Monday, September 25th.

It was decided that the Chairman and Commissioners M. J. Haney and R. A. Ross would go over the Secretary's draft report, in respect of the Thunder Bay System, at an afternoon session.

AFTERNOON SESSION.

The Afternoon session was held at three o'clock.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. R. A. Ross,
also the Secretary.

The draft report, prepared in respect of the Thunder Bay System, was read and approved of.

Mr. Graham, of Belleville, met the Commission at 4.15 P.M.

The statements, made by Mr. Graham, referred chiefly to the question of whether the H.E.P.C., in the operation of the Central Ontario System, were not overselling the power which they had available. He further drew to the attention of the Commission that, in his opinion, the contracts, which power users were required to sign, were not of a mutual nature, inasmuch as the power consumer was required to contract for a definite amount of power and that, in the event of the energy not being available, he had no recourse in the matter but was required, under his contract, to pay for the energy whether it was actually available for his use or not. Stenographic notes of the meeting with Mr. Graham were taken by Miss McLean.

The Secretary reported that Mr. Lloyd Harris had advised that he had arranged with Mr. Strachan Johnston to meet the Commission on Wednesday afternoon, September 27th.

The Meeting then adjourned.

AGENDA

Mr. Ross.

September 25th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Report Eugenia System.
4. Report Thunder Bay System.
5. General Business.

The [redacted] advised that the [redacted] had been [redacted] and [redacted] in the [redacted] area. It was stated that the [redacted] had been [redacted] and [redacted] in the [redacted] area.

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CONFIDENTIAL

The [redacted] session was held at [redacted] on [redacted] at [redacted] o'clock.

Present:

- The [redacted]
- Mr. [redacted]
- Mr. [redacted]
- Mr. [redacted]
- Mr. [redacted]

The [redacted] session, presided by [redacted] of the [redacted] and [redacted] was held at [redacted] on [redacted] at [redacted] o'clock.

It was stated that the [redacted] had been [redacted] and [redacted] in the [redacted] area. It was stated that the [redacted] had been [redacted] and [redacted] in the [redacted] area.

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The [redacted] session, presided by [redacted] of the [redacted] and [redacted] was held at [redacted] on [redacted] at [redacted] o'clock. It was stated that the [redacted] had been [redacted] and [redacted] in the [redacted] area. It was stated that the [redacted] had been [redacted] and [redacted] in the [redacted] area.

The [redacted] session, presided by [redacted] of the [redacted] and [redacted] was held at [redacted] on [redacted] at [redacted] o'clock.

AGENDA

1. [redacted]

2. [redacted]

3. [redacted]

4. [redacted]

5. [redacted]

6. [redacted]

TORONTO,
September 26th, 1922.

The Commission met at 10.00 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The following members of the Legal Department were also present:

Mr. Wegenast,
Mr. Foster,
Mr. Latimer.

The Meeting consisted of a Public Hearing held in the Reception Room of the Parliament Buildings for the purpose of hearing representatives of the Eugenia Hydro-Electric Association.

Stenographic notes of the Meeting were taken by Mr. William Coe.

The Sitting adjourned at five o'clock to be resumed at ten o'clock on Wednesday, September 27th.

TORONTO,
September 27th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The following members of the Legal Department were also present:

Mr. Wegenast,
Mr. Foster,
Mr. Latimer.

This Meeting consisted largely of answers made by officials of the H.E.B.C. to the criticisms and statements made by the representatives of the Eugenia Hydro-Electric Association on the previous day.

Stenographic notes of the Meeting were taken by Mr. Coe and by Mr. R. Brydie, an employee of Nelson Ditcher & Co.

The Hearing was concluded at 5.20 P.M.

CONFIDENTIAL (S)

The following are the names of the individuals who were present at the meeting:

CONFIDENTIAL (S)

Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]

The following are the names of the individuals who were present at the meeting:

Mr. [Name]
Mr. [Name]
Mr. [Name]

The following are the names of the individuals who were present at the meeting:

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The following are the names of the individuals who were present at the meeting:

CONFIDENTIAL (S)

Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]

The following are the names of the individuals who were present at the meeting:

Mr. [Name]
Mr. [Name]
Mr. [Name]

The following are the names of the individuals who were present at the meeting:

The following are the names of the individuals who were present at the meeting:

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AGENDA

September 28th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Right-of-way Queenston-Chippawa Development - Walter J. Francis.
4. General Business.

TORONTO.

September 28th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the Meeting of Friday, September 22nd were read, amended and approved.

Mr. Walter J. Francis was then called upon to present his report dealing with Right of Way of Chippawa Plant. The reading of the report by Mr. Francis was concluded at eleven o'clock.

It was decided that a Public Hearing, dealing with the economics of the Thunder Bay System, would be held at ten o'clock in the forenoon on Tuesday, October 3rd.

The Secretary was directed to notify the H.E.P.C. to have available at the Hearing members and officials of the Commission in order that all matters might be fully and completely discussed.

The Secretary was also directed to send notification to the municipalities of Port Arthur and Port William and also to Mr. L. L. Alsted.

It was decided that a Meeting would be held in the afternoon to go over the letters of notification to be sent.

The Secretary was also directed to get in touch with Mr. Clarkson, of Clarkson, Gordon & Dilworth, and make arrangements for him to be present at the Hearing.

SECRET

CONFIDENTIAL - SECURITY INFORMATION

1. Review of previous findings

2. Review of current findings

3. Review of current findings - Review of current findings

4. Review of current findings

CONFIDENTIAL - SECURITY INFORMATION

CONFIDENTIAL - SECURITY INFORMATION

The findings of the review are as follows:

Summary

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The findings of the review are as follows:

AFTERNOON SESSION:

TORONTO,
September 28th, 1922.

The Commission met at 3.30 P.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. R. A. Ross,
also the Secretary.

Letters of notification to the various parties to appear at the Public Hearing on October 3rd were read and approved.

Other matters were discussed relating to reports to be prepared to be presented to the Government before the next Meeting of the Legislature.

It was generally decided that the general subject referring to the relations of H.E.P.C. to the Government could be dealt with and the Secretary was directed to request the Legal Department to draft up a plan of proposed subjects to be dealt with in this report.

The following names were suggested as possible witnesses, who might be called in connection with this phase of the work:

Premier Drury,
Hon. W. E. Haney,
Sir Adam Beck,
Sir John Hendrie,
Sir William Hearst,
Hon. G. Howard Ferguson,
Hon. Wellington Hay,
Hon. Colonel Carmichael,
Mr. P. W. Ellis,
Hon. T. W. McGarry,
Mr. R. J. Fleming,
Mr. J. A. Ellis,
Mr. G. C. Coppley,
Mr. J. J. Morrison,
Mr. Stewart Lyon,
Mr. J. E. Atkinson,
Mr. W. H. Casselman,
Mr. J. W. Lyon,
Mr. T. J. Hannigan,

Premier of Ontario;
Attorney-General of Ontario;
Chairman H.E.P.C.;
ex-Lieut.-Governor of Ontario;
ex-Premier of Ontario;
Leader Liberal Opposition;
Leader Conservative Opposition;
Member H.E.P.C.;
Chairman Q.V.M.F.Park;
ex-Provincial Treasurer;
ex-Mayor of Toronto;
Chairman Ry. Municipal Board;
Member Hamilton Hydro Com.;
Secretary United Farmers Ont.;
Editor Toronto "Globe";
Editor Toronto "Star";
M.P.P. for Dundas;
Pres. N. E. Ry. Assn. & Assn. of Mun.;
Secy. do

The matter of making a report, regarding Insurance operations as carried on by the H.E.P.C. was also considered.

It was also considered possible that reports in reference to the representations from various municipalities might also be made.

The Meeting then adjourned.

MEMORANDUM

DATE

TO

FROM

THE SECRETARY OF THE ARMY

SUBJECT

1. The Secretary of the Army is directed to...

2. The Secretary of the Army is directed to...

3. The Secretary of the Army is directed to...

4. The Secretary of the Army is directed to...

5. The Secretary of the Army is directed to...

COPY

- | | |
|-------------|----------------|
| Mr. Tolson | Mr. E. A. Tamm |
| Mr. Clegg | Mr. E. A. Tamm |
| Mr. Glavin | Mr. E. A. Tamm |
| Mr. Ladd | Mr. E. A. Tamm |
| Mr. Nichols | Mr. E. A. Tamm |
| Mr. Rosen | Mr. E. A. Tamm |
| Mr. Tracy | Mr. E. A. Tamm |
| Mr. Carson | Mr. E. A. Tamm |
| Mr. Egan | Mr. E. A. Tamm |
| Mr. Gurnea | Mr. E. A. Tamm |
| Mr. Harbo | Mr. E. A. Tamm |
| Mr. Hendon | Mr. E. A. Tamm |
| Mr. Jones | Mr. E. A. Tamm |
| Mr. Quinn | Mr. E. A. Tamm |
| Mr. Nease | Mr. E. A. Tamm |
| Mr. Gandy | Mr. E. A. Tamm |

6. The Secretary of the Army is directed to...

7. The Secretary of the Army is directed to...

THE SECRETARY OF THE ARMY

AGENDA

September 29th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Wage Rates and Report on System Queenston-Chippawa Development by Price, Waterhouse & Co.
4. General Business.

TORONTO,
September 29th, 1922.

The Commission met at 10.30 o'clock.

Present:

The Chairman,
Mr. E. J. Haney,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

Mr. Bonthron and Mr. Landis, representing Messrs. Price, Waterhouse & Company, were called upon and presented their reports entitled:

"Accounting Forms re Queenston-Chippawa Development"
and "Report upon Accounting, etc., Queenston-Chippawa Development".

Mr. Latimer, representing the Legal Department, was present.

Mr. Bonthron also presented to the Commission a chart showing in a graphical way the manner in which the power cost to Gederich is made up. This chart was presented as a typical example for the procedure followed in making up the power costs to all municipalities.

The reports and chart were read and explained by Mr. Bonthron and a general discussion took place concerning the various questions raised.

Dealing especially with directions given by the H.E.P.C. to its Chief Engineer and other officials, Mr. Bonthron was asked if he had established whether or not decisions by the H.E.P.C. and acted upon the officials of the H.E.P.C. had been properly recorded in the Minutes of the H.E.P.C. Mr. Bonthron stated that he had not, as yet, investigated this phase of the organization. He was directed to go into this matter fully and report upon the actual procedure that was carried out in this connection.

MEMORANDUM

TO: THE SECRETARY

FROM: THE SECRETARY

SUBJECT: [Illegible]

[Illegible text block]

DATE: [Illegible]

RE: [Illegible]

[Illegible]

- 1. [Illegible]
- 2. [Illegible]
- 3. [Illegible]
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Mr. Bonthron stated that he had it in mind to make a short investigation into the accounting and control methods employed by the various municipalities in their system of distributing power. The Commission agreed with the suggestion and directed that the investigation be made.

The Meeting adjourned at 12.30 to be resumed at 2.00 o'clock.

AFTERNOON SESSION:

The Commission met at two o'clock.

Present:

The Chairman,
Mr. M. J. Honey,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The discussion of reports submitted by Messrs. Price, Waterhouse & Company was continued.

The interview with Mr. Bonthron and Mr. Landis was concluded at 2.30 o'clock.

Following the withdrawal of Mr. Bonthron and Mr. Landis, a general discussion took place, dealing largely with the matter of Public Hearings, in regard to which the Secretary was directed to prepare an advertisement for insertion in the various newspapers throughout Ontario, drawing attention to the object for which the Inquiry Commission was appointed and indicating that any person or persons desiring to be heard should communicate with the Commission, so that a suitable time for the Hearing could be arranged.

Matters relative to the Public Hearing to be held in connection with the Thunder Bay System were also touched upon briefly.

Referring to the report, recently submitted to the Commission by Mr. Galy, the question arose as to whether the final estimate of Thirteen Million dollars (\$13,000,000.), representing the final cost of the Nipigon Development, included for a regulating and storage dam on the Nipigon River, it was decided that the Chief Engineer should be questioned on this subject at the Public Hearing.

The Secretary was directed to see that a general plan was drawn up, indicating what subjects might be covered in a report to be submitted to the Government about the end of the current year. In this connection, he was directed to call a Meeting of the heads of all departments, if such was considered necessary.

The Secretary was directed to notify Messrs. Clarkson and Gailfoyle to be present at the Public Hearing on October 3rd. The Secretary advised that this had already been attended to.

The Meeting then adjourned.

[REDACTED]

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The following information was obtained from the investigation conducted by the FBI on 10/10/68. It is being furnished to you for your information.

Enclosed

- Mr. Tolson
- Mr. DeLoach
- Mr. Mohr
- Mr. Bishop
- Mr. Casper
- Mr. Callahan
- Mr. Conrad
- Mr. Felt
- Mr. Gale
- Mr. Rosen
- Mr. Sullivan
- Mr. Tavel
- Mr. Trotter
- Tele. Room
- Mr. Holmes
- Miss Gandy

The following information was obtained from the investigation conducted by the FBI on 10/10/68. It is being furnished to you for your information.

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TORONTO,
October 3rd, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Meeting was called for the purpose of holding a public inquiry into the operating economics of the Thunder Bay System and was held in the Reception Room of the Parliament Buildings.

The Legal Department of the Commission was represented by Mr. Wagonast, Mr. Foster and Mr. Clark.

Officials of the H.E.P.C. were also present but members of the H.E.P.C. were not present, although they had been so requested in a letter of notification, dated September 28th, 1922 and addressed to the Secretary of the H.E.P.C., in which the request was made that "Members and officials" of the H.E.P.C. be present.

Representatives of the City of Port William were on hand but no representatives of the City of Port Arthur were present, the Commission having been notified in this regard by a letter from Mayor Matthews, of Port Arthur, dated September 29th, 1922.

Stenographic notes of the Hearing were taken by Mr. Coe and by Miss Coe.

The Hearing adjourned at one o'clock for lunch and was resumed at 2.30 o'clock.

The Secretary of the H.E.P.C., Mr. W. W. Pope, had been requested at the morning sitting to advise the Chairman of the H.E.P.C. that his presence would be required and Mr. Pope, at the afternoon session, advised that other engagements made it impossible for Sir Adam Beck to be present.

The Premier was called to the Meeting and answered certain questions in reference to certain matters.

The Meeting adjourned at five o'clock to be resumed at 10.30 o'clock on Wednesday morning, October 4th.

July 1981, 11 1/2 mile section, Jersey City

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 (2) and of the following nature:

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[illegible][illegible]

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For background and low-level info, please see the following pages:

The following is a list of the names of the persons who have been appointed to the various positions in the Department of the Interior, for the year ending June 30, 1901:

...the ... of ...

[illegible]

TORONTO,
October 4th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. E. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The same representatives of the various parties were present as on October 3rd.

The Commission, on account of the Chairman of the H.E.P.C. not being present at the Meeting of October 3rd and not indicating in any definite way that he would be present at the Meeting of October 4th, issued a sub-poena which was served about nine o'clock in the morning.

Sir Adam Beck appeared before the Commission at 10.30 o'clock and stated that he had an important engagement at 11.00 o'clock at the arbitration proceedings in reference to the Toronto Street Railway. He requested that the Hearing, insofar as he was concerned, be adjourned until 10.30 o'clock on Friday, October 6th.

Sir Adam Beck also stated that he was not aware, until the evening of October 2nd, that the Hearing was to take place, although it was pointed out to him that a notification that members and officials the H.E.P.C. should be present was sent them by a communication dated September 28th.

Sir Adam Beck further stated that he wished to have an opportunity of preparing answers to the subjects which were discussed and taken up during the meeting of October 3rd.

The Commission decided that Sir Adam Beck's request would be complied with and decided that Sir Adam Beck should appear at 10.30 o'clock on Friday morning, October 6th.

The Hearing was then resumed; the various witnesses being called upon. The Government members, who gave evidence were -

Hon. Peter Smith,
Mr. Matthews of the Treasury Department, and the
Hon. Benish Bowman, Minister of Lands and Forests.

Stenographic notes of the Meeting were taken by a representative of Messrs. Nelson Butcher & Company, acting for Mr. Coe.

The Meeting was adjourned at one o'clock, to be resumed at 10.30 o'clock on Friday morning, October 6th.

7.1 05.01 to 30 September 2001

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18. *Source: The author.*

The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, at Washington, D. C., on the subject of the land owned by the United States in the State of California, and is being furnished to you for your information.

1. The first step in the process of the investigation is to determine the nature of the problem. This is done by gathering information from the complainant and the person involved in the incident. The information gathered is then used to determine the scope of the problem and the steps that need to be taken to resolve it.

1. The above information was obtained from a confidential source who has provided reliable information in the past.

The above information was obtained from a review of the files of the Central Intelligence Agency, Department of Defense, and other agencies.

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The following was the result of the review conducted on 10/10/1979:

THE UNITED STATES OF AMERICA
DO hereby certify that the within and foregoing is a true and correct copy of the original as the same appears on the records of the Department of the Interior.

Neurophysiologic basis of the function of the brain in the control of the body.

The location was adjacent to one's clinic, to be removed in 1970.

FOR ENCLOSURE TO

A G E N D A

5th October, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Interview with Mr. L. L. Alsted.
4. General Discussion re Public Hearing Thunder Bay System.
5. General Business.

TORONTO,
October 5th, 1922.

The Commission met at 10.30 A. M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. E. A. Ross,
also the Secretary.

COPY

The Minutes of the previous Meeting were read and approved.

The Secretary advised the Commission that Mr. L. L. Alsted had made a request to have an opportunity of interviewing the Commission. It was decided that Mr. Alsted's request would be granted, whereupon he was called to appear.

From the nature of the interview with Mr. Alsted it was apparent that his intentions were to lay before the Commission his bona fide intention for developing his pulpwood limits, provided a suitable contract for power could be obtained and he impressed upon the Commission that his intentions had always been bona fide in this respect, notwithstanding statements that had been made to the contrary during the public hearings held in reference to the economics of the Thunder Bay System.

Mr. Alsted and his solicitor, Mr. Lecher, who was present during the interview, withdrew from the Meeting at 11.30 A. M.

The remainder of the session was taken up in a general discussion concerning the evidence brought forth regarding the Thunder Bay system at the hearings held on Tuesday, October 3rd and Wednesday, October 4th, and it was concluded that, when the hearing was continued on Friday, October 6th, the original decision to hold the hearing to a consideration of the economics of the Thunder Bay System would be followed.

In considering the questions to be brought up at the hearing on Friday, October 6th, questions that had been prepared by the Legal Department were discussed and it was decided that, with a few exceptions, these questions dealt with matters having no bearing upon the economics of the System and the Secretary was directed to prepare questions along the lines which had been prepared and used at the hearing on Tuesday, October 3rd; such questions to be based in a general way, upon the evidence of October 3rd and October 4th.

The Legal Adviser, Mr. Wagonast, was then called upon and further discussion of a general character took place in reference to the Thunder Bay System.

The Commission then entered into private session, the Legal Adviser and the Secretary withdrawing.

The Meeting adjourned at one o'clock.

TORONTO,
October 6th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Legal Department of the Commission was represented by Mr. Wagonast, Mr. Foster and Mr. Clark.

The Meeting was largely confined to statements made by Sir Adam Beck, Chairman of the Hydro-Electric Power Commission, who was supported by various of his officials including Mr. Lucas, Mr. Gaby, Mr. Pope and others.

The Questions prepared by the Secretary, based upon the evidence of the previous hearings, were available for use but were not used as such - the hearing largely resolving itself into a general discussion by Sir Adam Beck of the reasons which he maintained were the governing factors in their establishment of the development at Cameron Falls.

Stenographic notes of the hearing were taken by a representative of Messrs. Nelson Ditcher & Company, acting for Mr. Gee.

The Meeting adjourned at 1.10 P.M., to be resumed at 10.30 A.M. on Tuesday, October 10th.

TORONTO,

October 10th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,

Mr. E. J. Haney,

Mr. Lloyd Harris,

Mr. J. A. Ross,

Mr. R. A. Ross,

also the Secretary.

The Meeting consisted of a Public Hearing in connection with the
 Hipigon System and was held in the Reception Room of the Parliament Buildings.

Stenographic notes of the Meeting were taken by a representative
 of Messrs. Nelson Butcher & Co., acting for Mr. Coe.

The Hearing was concluded about 5.10 P.M.

AGENDA COPY

October 11th, 1922.

1. Walter J. Francis.

2. Report on Ontario Power Company by Messrs. Price, Waterhouse & Co.

3. General Business.

TORONTO,

October 11th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,

Mr. E. J. Haney,

Mr. Lloyd Harris,

Mr. J. A. Ross,

Mr. R. A. Ross,

also the Secretary.

October 12th, 1922.

The Minutes of the Sessions held on October 5th and 6th were read
 and approved.

Commissioner Harris read a letter received from Mr. L. L. Alsted,
 dated at Chicago, October 7th.

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By previous appointment, Mr. Walter J. Francis was on hand to interview the Commission in reference to the arrangements to be made for the inspection of the various Systems operated by the H.E.P.C., having regard to the fact that such inspection, if to be made, should be concluded before weather conditions make it impracticable.

While it was generally felt that an inspection of all developments would have to be made by Mr. Francis, before bringing to a definite conclusion his engineering reports relative to each of the Systems, the view was generally expressed that interference with the work of completing reports on the Chippawa Development should be avoided as much as possible.

Mr. Francis stated in this regard that his first inspection trip would, according to his provisional programme, include the inspection of the Hipissing System the development at Cameron Falls and, on the return from them, the inspection of the Eugenia System, the Seyern System and the Waddell System. He estimated that this trip would probably extend over a period of about eight days. He further stated that the time that would be actually lost, in respect of work on the Chippawa development, should not be more than four days, as he would be able to arrange that the work go on during his absence.

After fully considering every phase of the situation, Mr. Francis was directed to carry out the inspections referred to at the earliest possible time.

The proposal to hold two Sessions daily, in order that the work of the inquiry might be hastened, was then discussed. After reviewing the nature and progress of the work of the various expert branches employed, it was concluded that the Commission could not be supplied with reports and information with the rapidity necessary to occupy two Sessions daily.

It was decided in this respect, however, that Public Hearings, where such became necessary or desirable, should be arranged for as quickly as possible.

The Commission then entered into private session, the Secretary withdrawing.

The Meeting adjourned at 12.45 o'clock.

AGENDA

Meeting held on the afternoon of the **October 12th, 1922.**

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Report on Ontario Power Company by Messrs. Price, Waterhouse & Co.
4. General Business.

the previous appointment, the latter is deemed to be held in
interim and the incumbent is referred to the appointment as he shall be in
possession of the United States office in the U.S.A. During period of
the first year will be required, if he is not, should be included in the
initial position and it is recommended.

1. The first of these is the fact that the Commission has not yet received any information from the Government of the United Kingdom regarding the proposed changes to the law of the United Kingdom in relation to the treatment of the British Commonwealth countries.

[illegible]

was directed to carry out the investigation and to report the results thereof to the Bureau of the Census.

The purpose of this document is to provide information to the public regarding the activities of the Central Intelligence Agency (CIA) in the field of intelligence gathering and analysis. This document is intended to be a general overview of the CIA's operations and is not intended to be a detailed report on any specific activities. The information contained in this document is for informational purposes only and is not to be used for any other purpose. The CIA is a government agency and its activities are subject to the laws and regulations of the United States. The CIA is committed to the highest standards of integrity and professionalism in its operations. The CIA is a vital part of the United States government and its activities are essential to the national security of the United States. The CIA is a government agency and its activities are subject to the laws and regulations of the United States. The CIA is committed to the highest standards of integrity and professionalism in its operations. The CIA is a vital part of the United States government and its activities are essential to the national security of the United States.

It was pointed out that the report, however, was not a final report, and that it should be arranged for as quickly as possible.

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2. *Journal of the American Medical Association*, 1964; 191: 1000-1001.

Abstract: *See page 100*

TORONTO,
October 12th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

The Secretary read a letter from Mr. L. L. Alsted, addressed to the Chairman of the Commission, dated Chicago, October 7th, 1922.

The Chairman read a letter addressed to him by Mr. T. R. Huxtable, of Barrie, Ont., requesting that he be allowed to interview the Commission in reference to the sale of certain developments to the H.E.P.C.

The Secretary was directed to ascertain the nature of Mr. Huxtable's proposed interview and arrange for same if it appears that the representations to be made come within the reference of the Commission.

The Chairman introduced for consideration an account, dated Toronto, October 4th, received from Mr. A. M. Dymond, E. C., in the amount of Three Hundred Dollars (\$300.) to cover services rendered to the Inquiry Commission. It was decided that the adjustment of this matter would be left in the hand of the Chairman.

Messrs. Bonthron and Landis, of Price, Waterhouse & Co. were then called upon to present their report entitled "Ontario Power Co. and Ontario Transmission Co., Report on Investigation of Accounts".

The report was not read in its entirety, Mr. Bonthron merely describing the nature of the report and referring to outstanding items, suggested by him for the consideration of the Commission.

It was decided that further discussion of the report would be continued at the meeting with Messrs. Bonthron and Landis on Friday, October 13th, when they will present a general report dealing with the Niagara System.

The Secretary drew to the attention of the Commission a proposal that Mr. Strachan Johnston be interviewed at the Meeting on Friday, in reference to the Central Ontario System. The Secretary was directed to make the necessary arrangements with Mr. Johnston.

The balance of the session was taken up with a general discussion regarding the Public Hearing in reference to the Central Ontario System, to be held on Tuesday, October 17th, and, in reviewing the various points, it was decided that, as the Nipissing System is owned by the Government and operated by the H.E.P.C. in conjunction with the Central Ontario System, the City of North Bay and other municipalities should have an opportunity of being present at the Hearing.

October 1982, 1982

The Commission met at 10:30 a.m.

11/1/82

Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]

The Chairman of the Commission, Mr. [Name], presided.

The Commission met in a private room at the [Name] Hotel, New York, New York, on November 1, 1982.

The Commission was a closed session, and the public was excluded. The Commission was held in a private room at the [Name] Hotel, New York, New York, on November 1, 1982.

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The Secretary was, therefore, directed to get in touch with the City of North Bay and advise them regarding the matter.

The Meeting adjourned at 12.45 o'clock.

AFTERNOON SESSION:

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Engineering Department was represented by Mr. Walter J. Francis.

As per arrangements made with Mr. Dobson, of the H.E.F.C., the Commission met at the experimental and testing laboratories of the H.E.F.C., on Strachan Avenue, at two o'clock.

Mr. Dobson conducted the Commission through the experimental departments and testing laboratories and had the heads of the various departments carry out actual tests in reference to lamp testing, compression tests on concrete, tension tests on concrete briquettes and high voltage tests on porcelain insulators and further demonstrated to the Commission the manner in which tests are being made on the annealed and unannealed specimens obtained from the damaged generating sets at the Ontario Power Company.

The inspection trip was concluded at 3.50 o'clock.

AGENDA

October 13th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interview with Mr. Bonthron and Mr. Landis of Price, Waterhouse & Co., re report Niagara System.
4. General Business.

TORONTO,
October 13th, 1922.

The Commission met at 10.30 A.M.

The following are the names of the persons who have been appointed to the various positions in the Department of Agriculture, and who have been sworn in as such.

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U.S. DEPARTMENT OF AGRICULTURE

WASHINGTON, D.C.

The following are the names of the persons who have been appointed to the various positions in the Department of Agriculture, and who have been sworn in as such.

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APPENDIX

U.S. DEPARTMENT OF AGRICULTURE

1. Names of persons appointed.

2. Names of persons appointed.

3. Names of persons appointed.

4. Names of persons appointed.

U.S. DEPARTMENT OF AGRICULTURE

The following are the names of the persons who have been appointed to the various positions in the Department of Agriculture, and who have been sworn in as such.

FOR ENCLOSURE TO :

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

Messrs. Landis and Bonthron, representing Messrs. Price, Waterhouse & Co., were called and reviewed their report on the Ontario Power Company, presented at the Meeting of Thursday, October 12th. Mr. Bonthron drew the attention of the Commission to the following points:

- 1 - That there are certain outstanding claims against Mr. Albright, in regard to the payment of water rentals to the Queen Victoria Park Commissioners. In this connection the Legal Department were instructed to prepare a report, setting forth the present status of the Albright claims.
- 2 - A discussion arose as to the method of setting aside renewal funds. In this connection, Price, Waterhouse & Company stated that they wished to make a further investigation into this matter and would call upon Mr. Walter J. Francis for engineering advice in connection with the adequacy of the funds at present being set aside for this purpose.
- 3 - It was drawn to the attention of the Commission that money invested in the third pipe line was being amortized over a thirty-year period. It was decided that Mr. Walter J. Francis should be asked to examine this pipe line and report if the period of amortization reasonably represented the probable length of life.
- 4 - It was shown that loss in American Exchange on account of bonds being payable in New York funds was being amortized over a period of twenty years.
- 5 - In reference to sinking fund, it was brought out that this was on an entirely different basis to that used under the provisions of the Power Commission Act and that the amount of One Dollar (\$1.00) per h.p. was the amount set aside for this purpose. On account of the break-down of the generating units in April last it seems apparent that the amount set aside this year, in respect of sinking fund, will be considerably reduced. The question as to the advisability of this form of procedure was discussed. It was also brought out that this sinking fund allowance had not been provided until the year 1921.
- 6 - As a result of the method of operation, as of October 31st, 1921, and during previous years, the books of the Commission disclosed the following facts:

(a)- No renewals set aside in the years 1918 and 1919.

(b)- No sinking fund allowance set aside in the years 1918, 1919, and 1920.

Thus, it would appear that the Ontario Power Company is losing money on account of there being no charge made in power rates for setting up renewal reserves and sinking funds during the periods indicated.

7 - Following the discussion on Thursday, in reference to the amounts paid certain executives by the Ontario Power Company, Mr. Bonthron presented for consideration a draft form of report, setting forth the total amount of salaries paid the executives of the H.E.P.C. and indicated what proportion of these totals were paid in respect of services rendered the Ontario Power Company. This report is to be completed and presented to the Commission in final form.

Following the discussion of the above-mentioned subjects, it was decided that a study should be made by Messrs. Price, Waterhouse & Company, with respect to the cost of power that will obtain in the Niagara System, taking into consideration -

- (a) The purchase price for the Ontario Power Company;
- (b) The cost of the Chippawa Power Development;
- (c) The cost of works acquired by the H.E.P.C., under the terms of the "Clean-up Deal", which would include the Electrical Development Company of Ontario; transmission lines; local municipal distributing system Toronto; stand-by steam plant, etc.

In connection with the report on the cost of power, Mr. Bonthron stated that he could probably arrive at this, with definite accuracy, up till about September 30th of the current year and that, in consultation with Mr. Walter J. Francis, conditions for the future might be forecasted from the information thus obtained.

Mr. Bonthron left, for the consideration of the Commission, three (3) copies of his report dealing with the Niagara System, which will be discussed further at the next meeting with Mr. Bonthron and Mr. Landis.

Mr. Bonthron further stated that he would be in a position to present a report on the general accounting system of the H.E.P.C. some time during the next week.

Messrs. Price, Waterhouse & Company were instructed to determine from the accounts of the Province of Ontario, the cost to the Province of the monies advanced to the H.E.P.C. and the basis upon which interest, discount and incidental expenses are being charged to the H.E.P.C.

Mr. Foster, representing the Legal Department, was present during part of the interview with Messrs. Bonthron and Landis.

Messrs. Bonthron and Landis and Mr. Foster then withdrew.

The Chairman read to the Commission a letter dated Toronto, October 11th, from Mrs. M. M. Moyer, 418 Sherbourne Street, Toronto, setting forth a claim for two weeks' salary in lieu of notice, on the occasion of her discharge by Mr. Walter J. Francis. It was decided that the matter was one for adjustment by Mr. Francis and the Secretary was directed to refer the matter to him.

The Secretary informed the Commission that Mr. Wegman and Mr. Latimer, of the Legal Department, were leaving for Peterboro, in order to acquaint themselves with the general nature of the representations to be made by the representatives of the Midland Municipal Association, at the Public Hearing to be held on Tuesday, October 17th.

In this connection Mr. Latimer was called and gave a general outline of his knowledge of the conditions relative to the original purchase of the Central Ontario System by the Government.

A general discussion of the System followed, the most important point arising out of the discussion being that the R.E.C., in operating the System, make no provision for sinking fund for the cost of operation excepting in connection with the purchase price of pulpwood limits to serve the mill at Campbellford. This would appear to indicate that the Province, as a whole, would have to bear the cost of the retirement fund necessary to amortize the four per cent (4%) ten (10) year Bonds, covering the total purchase price of Eight million three hundred and fifty thousand dollars (\$8,350,000.).

In this connection, it was further disclosed that, while the System to October 31st, 1921, has been showing yearly deficits, these would have been materially increased had allowance in the operating account been made for sinking fund.

It was decided that the Public Hearing on Tuesday, October 17th, would be confined to the hearing of the representatives of the Midland Municipal Association and that, at a later date, a Public Hearing would be held in reference to the economics and engineering matters connected with the System.

Commissioners Lloyd Harris and J. A. Ross then withdrew.

Commissioner E. J. Haney then read a letter, received from Mr. L. L. Alsted, dated October 19th, 1922.

The Meeting then adjourned.

TORONTO, CANADA
October 17th, 1923.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. E. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Legal Department was represented by Mr. Latimer.

The Meeting took the form of a Public Hearing, to hear representatives of the Midland Municipal Association and representatives of other municipalities affected by the operations of the Central Ontario System.

It is requested that the Bureau be kept advised of any changes in the status of the subject's activities in the field.

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COPY FOR ENCLOSURE TO

The subjects taken up were of a very general character and Mr. T. E. Stinson stated that the views of the Midland Municipal Association did not truly represent the views of all municipalities affected by the operations of the Central Ontario System.

The N.E.P.C. were represented by Messrs. Gaby, Pope and Ireland.

Stenographic notes of the meeting were taken by a representative of Messrs. Nelson Dutcher & Company, acting for Mr. Oco.

The Meeting adjourned at 2.06 o'clock.

AGENDA

At 10.15 A.M. on October 18th, 1922.

1. Minutes of previous meeting.
2. Business arising out of Minutes.
3. Review of report of Messrs. Price, Waterhouse & Co., on Niagara System, by Messrs. Bonthron and Landis.
4. Report on Walkerton Quarry by Messrs. Price, Waterhouse & Co.
5. General Business.

TORONTO.
October 18th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. E. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the Meetings of Friday, October 13th and Tuesday, October 17th, were read and approved.

Messrs. Bonthron and Landis, of Price, Waterhouse & Company, were called and a review of their report on the Niagara System was taken up. Mr. Bonthron drew to the attention of the Commission the following points:

The following table shows the number of times each letter occurs in the English language. The letters are arranged in order of their frequency, from highest to lowest. The letters are arranged in order of their frequency, from highest to lowest.

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APPENDIX

October 1900, 1901.

The letters are arranged in order of their frequency, from highest to lowest.

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APPENDIX

October 1900, 1901.

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1. That the expenditures on the System totalled \$58,000,000., and the advances made by the Province totalled \$53,000,000., thus the excess of \$5,000,000. had been obtained by appropriating funds from other sources and that the authority of the H. E. P. C. to do this had not yet been fully investigated.

In connection with this question Mr. Bonthron stated that he was obtaining a list of all appropriations advanced by the Province to the H. E. P. C., and the Commission directed that the Legal Department supply this information in so far as their records to date showed the amounts that had been set aside.

2. It was shown on page 7, of the report, that the capital expenditure on transmission lines was shown to be less during the period ending October 31st, 1921, than in previous years. Mr Bonthron stated that this was on account of certain transmission lines having been sold and the money credited to capital account.

3. On page 12, of the report, it is shown that the Union Carbide Company, under their original contract for power, were required to pay \$14.00 per h. p., but that by subsequent agreements with the H. E. P. C. this rate had been reduced in 1920 to \$7.00 and in 1921 it was \$13.00 per h. p.

Mr. Bonthron stated that the new agreements were made on the basis that the Company would use off peak power, thus creating a surplus during peak periods for the use of municipalities. He went on to explain that, while the difference in price between the \$14.00 rate and the rates obtained in 1920 and 1921 were indicated on the operating statements as being lost on account of this contract, they were in fact more than offset by the extra sale of peak power to the municipalities.

The statement also shows that the rate paid by the Union Carbide Co. at the present time is \$14.00 per h. p.

4. Referring to the matter of renewal reserves it was pointed out that reserves that were expected in the Niagara System were closely related to the reserves set up for the Ontario Power Company and would be the subject of definite comment when further reports were presented.

5. Referring to sinking funds, Mr. Bonthron pointed out that it might be desirable to provide some legal method by which these funds might be re-invested until the time they are required to retire bonds.

6. In referring to the matter of contingent reserves, it was pointed out that the amount set aside for this purpose has been \$305,000., and of this amount \$280,000. has been spent to date, leaving a balance of only \$25,000. In view of this and having regard to the fact that the contingent reserve is to meet extraordinary expenditures, it would appear that the fund is not nearly sufficient at the present time, having especial regard to the fact that the most recent accident at the Ontario Power Company represents a probable physical loss of over half a million dollars.

That the information on the subject is being furnished to you for your information only and is not to be used for any other purpose. The information is being furnished to you for your information only and is not to be used for any other purpose.

In connection with this investigation, it is requested that you keep the information confidential and not discuss it with anyone else. The information is being furnished to you for your information only and is not to be used for any other purpose.

It was stated on page 1 of the report that the subject was a member of the group during the period ending October 1964. The subject was a member of the group during the period ending October 1964. The subject was a member of the group during the period ending October 1964.

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Reference is made to the report of the subject dated October 1964. The subject was a member of the group during the period ending October 1964. The subject was a member of the group during the period ending October 1964.

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In referring to the subject of the investigation, it is requested that you keep the information confidential and not discuss it with anyone else. The information is being furnished to you for your information only and is not to be used for any other purpose.

- 7 - Referring to the rendering of interim bills to municipalities, it was pointed out that the unpaid balances on these amount to only a very few hundred dollars and that the present condition is very satisfactory in this respect.
- 8 - In dealing with that portion of the report relating to the annual adjustment of power bills, it was shown that \$145,000 was owing to September 30th, 1932.
- 9 - In dealing with the matter of interim rates, as compared with actual costs, the report indicates the following conditions; in 1918 \$204,000 was refunded at the end of that year; in 1919 there was a shortage of \$63,466; in 1920 there was a shortage of \$112,000; in 1921 there was a shortage of \$70,000. Thus, for the years 1919, 1920 and 1921, the shortages had to be made up in the thirteenth bill to the various municipalities.
- 10 - Referring briefly to the method of setting rates for power to the various municipalities, Mr. Bonthron stated that, in his opinion, the present system was the most equitable one and that he had no suggestions to make in this respect.
- 11 - Speaking of the rural distribution system, it was pointed out that the Province has made no advancement under the Hydro-Electric Distribution Act of 1921 in respect of the cost of constructing the main and primary distribution transmission lines to certain of the rural districts.
- 12 - With respect to farm operations, it is shown that the H.E.P.C. have lost some \$109,000. in a period of four years and that they have now decided to materially curtail their operations.
- It is also pointed out by Auditor Clarkson that the authority for the H.E.P.C. to conduct such operations is subject to question.
- 13 - Mr. Bonthron then dealt, at some length, with that section of his report dealing with the final ownership of the property by the various municipalities. He read in full his recommendations with respect to possible changes that might be made in this respect to give, in his opinion, a more equitable basis on which the municipalities would become joint owners in the various systems.

With respect to the discussion in this connection, the matter of sinking funds was especially referred to. It was considered probable that some provision might be made whereby the H.E.P.C. might advance direct to the Government the sinking funds collected and thus carry on annual deductions to the amounts of their advances, instead of holding the sinking fund amounts for the full period of amortization, either as cash or as investment in Government bonds. It was decided that this particular phase of the question would be given careful consideration.

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It is further stated that the writer of the letter to the Honorable Secretary of the Navy, dated 10/10/1918, is the same person who was mentioned in the letter to the Honorable Secretary of the Navy, dated 10/10/1918, and who was mentioned in the letter to the Honorable Secretary of the Navy, dated 10/10/1918.

1. The first of these is the fact that the Commission has not yet received any information from the Government of the United States regarding the activities of the Committee for the Liberation of the People of the East (CLPE) in the United States. The Commission is therefore unable to determine whether the CLPE is a legitimate organization or a subversive group.

and two hundred and twenty five dollars and fifty cents for the same.

1953

It is also pointed out by Justice Ginsburg that the majority has
now held that "anytime a subject is subject to surveillance."

Dr. Hamilton then dealt at some length with the question of his own feeling with the fact membership of the group by the various organizations. He said in fact the organizations with respect to possible changes that might be made in this respect to give, in his opinion, a more complete basis for which the organizations could become joint terms in the future system.

It is stated in the document in this connection, the matter of

Some discussion took place in reference to the possible justification of charging all municipalities within the Province of Ontario the same rate for power, irrespective of their location in reference to the place of development, having regard to the fact that the Hydro-Electric Power System is a publicly-owned utility inasmuch as the Province is the guarantor of the bonds issued in respect to capital costs and that, to this extent, the Province is liable for the expenditures made and therefore it is a question as to whether there should be any distinction in power rates charged the various municipalities, the basic principle in this discussion being whether it is right that the municipalities, which happen to be located near the place of development, should have any advantage in power rates over those which are located longer distances from the place of development, when their obligations as constituent parts of the Province are the same.

Messrs. Bonthron and Landis then withdrew from the Meeting.

It was decided that, as soon as convenient, Mr. Strachan Johnston would be heard in reference to the Central Ontario System.

The Secretary advised that Mr. Casselman had been asked to meet the Commission on Friday, October 20th.

Commissioner M. J. Hancoy made a request that a copy of the list issued to the United States Company, at present constructing a large power development, be obtained. It was decided that Commissioner R. A. Ross would attend to this matter by requesting the H.E.P.C. for the information or by asking them to obtain it from the United States authorities.

It was decided that Mr. A. Monroe Grier would be asked to submit the form of contract that the Company at Niagara Falls, N. Y. make with their power consumers.

Referring to the matter of renewal reserve of approximately \$1,000,000., standing to the credit of the Central Ontario System, Commissioner Hancoy advised that, in speaking to Mr. Gaby, he was given to understand that the H.E.P.C. expected at an early date to have to renew the present transmission lines. In considering the matter the Commission thought it probable that the million dollar reserve would be used for this purpose.

In considering a public hearing to be held in respect of the economics of the Central Ontario System, it was decided that Commissioner R. A. Ross would cooperate with the Legal Department in preparing some questions.

It was decided that consideration of the interim report on the Thunder Bay System would be gone into at the meeting on Thursday, October 19th.

The Commission then entered into private session, the Secretary withdrawing.

The Meeting adjourned at 1.30 o'clock.

AGENDA

October 19th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Consideration of Interim Report on Thunder Bay System.
4. General Business.

TORONTO,

October 19th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

COPY

The Minutes of the previous meeting were read and approved.

Commissioner R. A. Ross reported that he had interviewed Mr. Gaby, of the N.E.P.C., regarding water leases to companies operating at Niagara Falls, N. Y., and that Mr. Gaby had advised that these had already been supplied to the Legal Department. Mr. Wogenast and Mr. Foster, of the Legal Department, on being called, confirmed Mr. Gaby's statement.

It was decided that Mr. Clarkson would be asked to attend the meeting on Friday morning, October 20th, and that the arrangement to see Mr. Casselmann would also stand.

The Chairman read a draft form of advertisement to be published throughout Ontario and it was approved of. The Secretary was directed to ascertain the number of daily papers in circulation and to estimate the cost of having the advertisement appear in these papers for three insertions.

The Secretary read the financial statement for the period ending September 30th, 1922, which shows that the cost to that date was \$147,829.13 and that the cost during the month of September was \$26,783.52, being a reduction of about \$2,000. from the expenditure for the previous month and about \$5,000. from the cost in July which was the period of largest expenditure to date.

The Commission then took up further consideration of the Interim Report to be made in reference to the Thunder Bay System and, after going over the various points to be covered, the Chairman advised that he would bring down a draft form of report for consideration at some subsequent meeting.

FOR ENCLOSURE TO

The Legal Department was represented during part of the sitting by Mr. Wogenast and Mr. Foster.

The Meeting then adjourned.

AGENDA

October 20th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interview with Mr. W. H. Casselman, M. P. P.
4. Interview with Mr. Clarkson.
5. General Business.

TORONTO,
October 20th, 1922.

COPY

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

The Secretary presented a report, dated October 10th, which showed that the cost of advertising the announcement approved of at the Meeting on Thursday, October 19th, would be approximately Eight Hundred and Fifty Dollars (\$850.) for three (3) insertions in each of the forty (40) Ontario daily papers. The expenditure was approved of and the Secretary was directed to take immediate action.

Mr. T. R. Moore, of Meaford, Ont., bearing a letter of introduction to the Chairman from Colonel D. Carmichael, requested an interview. Mr. Moore laid before the Commission certain facts regarding the operation of his electrical development which has been serving the municipality of Meaford for a considerable length of time. The Commission requested that he put all of the information in definite form and submit it for consideration at the earliest date possible.

Mr. W. H. Casselman, M. P. P. was not available for interview, as per the arrangement made with him by letter dated October 12th.

An endeavor was made to get in touch with Mr. Strachan Johnston for an interview on the Central Ontario System but Mr. Johnston was unable to appear.

Mr. Wagonast, of the Legal Department, was instructed to get in touch with the Canadian Electric Light Association and obtain from them the names and details of private companies or individuals operating electrical developments throughout the Province of Ontario.

It was considered advisable that some comparison should be made between the rates charged by the H.E.P.C. to various municipalities for power and the rates which certain municipalities pay to developments owned by private parties.

In this connection the municipality of Orillia was taken as an example and it was decided that Commissioner R. A. Ross would assist the Secretary in drafting a list of questions to be asked the H.E.P.C. in this connection.

In discussing those places where private developments have been operated in the past and which are at the present time being carried on, the following places were mentioned: London, Orillia, Fenelon Falls, Meaford, Brampton, Campbellford, Chatham, Peterboro and Allandale.

The Legal Department were instructed to ask the H.E.P.C. for their Meaford file and present a report dealing with the Hydro-Electric activities in connection with this municipality up to the present time.

The Chairman advised the Commission that work on the draft report of the Thunder Bay System was now being proceeded with by the Legal Department and Mr. Wagonast advised that it would be ready for presentation at the Meeting on Wednesday, October 25th.

Mr. Bonthron, of Price, Waterhouse & Co., called at the office to deliver three (3) copies of a report upon the general accounting system of the H.E.P.C. and came before the Commission and explained in a general way the nature of the report, dealing specifically with the charts contained in the report and other exhibits supporting statements made. Mr. Bonthron stated that he would be in a position by Wednesday of next week to go into the report fully and would, at that time, be in a position to present for consideration a report on the Walkerton Quarry.

In referring to the matter of the Central Ontario System, Mr. Bonthron promised to have this report completed for presentation on Thursday or Friday of next week.

On account of certain commissioners not finding it possible to be present at an afternoon session, the interview with Mr. G. T. Clarkson was postponed until 10.30 o'clock, Tuesday, October 24th. It was also decided that Mr. Casselman and Mr. Strachan Johnston would be called upon for interviews on the same date.

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[illegible]

1. The Department of the Army, Washington, D.C., is requested to advise the Department of the Navy, Washington, D.C., of the results of the investigation conducted by the Department of the Army, Washington, D.C., in connection with the above-captioned matter.

It was suggested that some attention should be paid to the various models of the world, and the role of the world in the development of the world.

in this connection the municipality of Littleton was asked to
 furnish a list of persons to be called the E.E.C. in this connection.

The following items were received from the
 Bureau of the Census, Washington, D.C.
 on the date and place as the Bureau has
 indicated:

[illegible][illegible]

The following is a list of the names of the persons who have been appointed to the various positions in the Department of the Interior, under the act of March 3, 1879, entitled "An Act to provide for the better management of the public lands, and for other purposes."

[illegible]

On account of similar circumstances and timing it appears to be possible that the information was obtained from the same source. It was also noted that the information was obtained from the same source.

Reference was made to the desirability of calling upon Mr. Macaulay, president of the Sun Life Assurance Company, to be present at an interview relating to the Central Ontario System.

The Meeting then adjourned.

AGENDA

October 24th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interview with Mr. G. T. Clarkson.
4. Interview with Mr. W. H. Casselman, M. P. P.
5. Interview with Mr. Strachan Johnston.
6. General Business.

COPY

TORONTO,
October 24th, 1922.

The Commission met at 10.30 o'clock.

Present:

The Chairman,
Mr. F. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The reading of the Minutes of the previous Meeting was deferred and Mr. Clarkson and Mr. Guilfoyle were called at 10.30 o'clock to discuss the Central Ontario System.

Stenographic notes of the meeting were taken by Miss McLean.

The Secretary advised the Commission that Mr. Strachan Johnston had been asked to attend the meeting at eleven o'clock and, on account of his not attending, the Secretary was directed to make an appointment for Wednesday, October 25th.

The Secretary advised that Mr. W. H. Casselman, M. P. P., requested that the appointment with him be deferred until Friday, October 27th, at the earliest. The Commission directed that an appointment be made for that date.

The following was taken from the minutes of the meeting of the Board of Directors of the Blackberry Company, held on the 15th day of October, 1911.

The meeting was adjourned.

Minutes

October 15th, 1911.

1. Minutes of previous meeting.
2. Business meeting of 1911.
3. Introduction of Mr. J. H. Brown.
4. Introduction of Mr. J. H. Brown, Jr.
5. Introduction of Mr. J. H. Brown, Sr.
6. General business.

October 15th, 1911.

COPY

The minutes of the meeting of the Board of Directors of the Blackberry Company, held on the 15th day of October, 1911.

Witness:

- The Chairman,
- Mr. J. H. Brown,
- Mr. J. H. Brown, Jr.,
- Mr. J. H. Brown, Sr.,
- Mr. J. H. Brown,
- Mr. J. H. Brown,
- Also the Secretary.

The meeting of the Board of Directors of the Blackberry Company, held on the 15th day of October, 1911, was adjourned until the 15th day of November, 1911.

The minutes of the meeting of the Board of Directors of the Blackberry Company, held on the 15th day of October, 1911.

The minutes of the meeting of the Board of Directors of the Blackberry Company, held on the 15th day of October, 1911, were taken by Miss Brown.

The minutes of the meeting of the Board of Directors of the Blackberry Company, held on the 15th day of October, 1911, were taken by Miss Brown.

The following members of the Legal Department were present at intervals during the conference:

Mr. Wogenast,
Mr. Foster and
Mr. Latimer.

The Meeting then adjourned.

AGENDA

October 25th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interview with Mr. Strachan Johnston.
4. Interim Report re Nipigon System.
5. General Business.

COPY

TORONTO,
October 25th, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. E. A. Ross,
also the Secretary.

The Minutes of the meetings of Friday, October 20th, and Tuesday, October 24th, were read and approved.

Mr. Strachan Johnston appeared before the Commission and gave a brief outline of the negotiations leading to the sale of the so-called Central Ontario developments to the Province of Ontario.

Messrs. Bonthron and Landis, representing Messrs. Price, Waterhouse & Company, were present during the interview.

The discussion with Mr. Johnston being concluded, Mr. Bonthron was called upon and mentioned briefly one or two points referred to in the report entitled "General Accounting System of the Hydro-Electric Power Commission".

The following members of the Legal Department were present at the meeting:

Mr. [Name]
Mr. [Name]
Mr. [Name]

The meeting was adjourned.

AGENDA

October 10, 1964

1. Review of previous meeting.
2. Review of status of [Name].
3. Interview with Mr. [Name].
4. Review of status of [Name].
5. General business.

COPY

October 10, 1964

The meeting was adjourned at 12:30 p.m.

Page 10

Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]
Mr. [Name]

The minutes of the meeting of [Name] were reviewed and approved.

It was further agreed that the [Name] and [Name] be [Name] of the [Name] in the [Name] of [Name].

There was no further business and the meeting adjourned.

The discussion with Mr. [Name] was [Name] and [Name] was [Name] to the [Name] of the [Name] of the [Name].

During the discussion that followed it was pointed out that appropriations voted by the Government for the use of the H.E.P.C., if not expended in whole during the year in which they are voted, are required by Statute to be returned to the Government as unexpended appropriations and, upon such return, the privilege to draw against the appropriations lapses. In so far as actual cash advances in respect of appropriations, unexpended balances are not returned.

The question of the desirability of appointing a comptroller was also referred to, the point in question being that the Government should have someone responsible for the signing of checks against appropriations set aside for H.E.P.C. operations and that the duty of this officer would be to compare the current expenditures with the appropriations available and not to allow the expenditures of the H.E.P.C. to go in excess of the amount set aside until such time as funds to cover have been obtained by Treasury Board Minutes or the issuance of a Warrant.

In this connection Mr. Bonthron pointed out that W. G. Pierdon, accountant of the H.E.P.C. had already in use a system whereby the Commission was automatically notified when appropriations were being exhausted but that, being a subordinate officer of the Commission, he had no authority to go farther than to point out the conditions.

It was pointed out that the function of comptroller could properly be administered by the present staff of the Government if the requisite powers and directions were given.

Mr. Bonthron stated that the remarks made by Mr. Strachan Johnston did not in any way affect the report which he has practically completed dealing with the Central Ontario System but that, if so directed by the Commission, he would suggest that he make certain investigations into the financial operating condition of the Electrical Development Company for a period of from three to five years previous to its acquisition by the Government and further to ascertain details in reference to the \$9,000,000. of bonds which were purchased by the Sun Life Assurance Company when the Electrical Development Company and its subsidiary companies were being promoted and financed.

Mr. Bonthron then presented to the Commission three (3) copies of the report of Messrs. Price, Waterhouse & Company on the Walkerton Quarry and left same for examination by the Commission.

Mr. Bonthron referring to certain instructions given him by the Commission, to investigate bonds and securities held by the H.E.P.C. presented to the Commission a letter dated January 25th, 1922, signed by G. T. Clarkson and addressed to J. W. Gilmour, Esq., setting forth certain details in this respect. Mr. Bonthron was directed to discontinue any further investigation until further instructed.

Mr. Wegenast and Mr. Latimer, representing the Legal Department, were present during the interview with Mr. Strachan Johnston and with the representative of Messrs. Price, Waterhouse & Company.

The Chairman stated to the Commission that a draft report on the Thunder Bay System had been completed by Mr. Wegenast but that he had not had an opportunity of reviewing it. It was decided, therefore, that a copy of the report would be taken by each Commissioner and reviewed and that the matter would be the subject of discussion at the meeting on Thursday, October 26th.

During the discussion that followed it was pointed out that the...
 information stated by the Government for the year of the U.S.S.R. It was suggested
 in effect that the year in which they were stated, was regarded as being in fact
 incorrect in the Government as mentioned approximately and was not correct.
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In discussing the desirability of holding a Public Hearing on the Central Ontario System at the earliest date possible, the Secretary was directed to investigate and report to the Commission if November 7th or 8th would be a convenient time for Mr. Clarkson to be present at such a Hearing.

Mr. Wegemast was directed to proceed immediately with the preparation of all questions and details necessary with reference to the proposed Public Hearing on the Central Ontario System.

The Meeting then adjourned.

AGENDA

October 26th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interim Report re Nipigon System.
4. General Business.

COPY

TORONTO,
October 26th, 1922.

The Commission met at 10.30 A.M.

Present;

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The Minutes of the previous Meeting were read and approved.

The Secretary advised that, in conversation with him, Mr. Guilfoyle stated that it would not be convenient for Mr. Clarkson to be present if the Public Hearing on the Central Ontario System is held on Tuesday, November 7th. Furthermore, it will also be practically impossible for Mr. Clarkson to be present during the latter part of the week ending November 4th, inasmuch as the arbitration proceedings on the Clean-up Deal are to take place on the Wednesday of that week and may extend over to Thursday and Friday. The earliest possible date on which it would be possible for Mr. Clarkson to be present at the Hearing would be November 13th or 14th.

The Secretary then read a letter to the Commission from the Hugh C. MacLean Publications, Limited, requesting the privilege of inserting the advertisement, which is appearing in the daily papers. The Commission directed the Secretary to reply that the advertisement would be confined to the daily papers.

The Commission then entered into private session, the Secretary and the Legal Adviser - who had been present - withdrawing.

The Secretary and the Legal Adviser were recalled at 12.30 o'clock.

Mr. Legenast was advised that his draft form of report on the Thunder Bay System had been read and considered by the Commission and that the Chairman would collaborate with him in reference to making certain changes.

Consideration was given to the possibility of holding a Public Hearing on the Central Ontario System on Tuesday, October 31st. It was decided, however, that the case could not be prepared fully by that time.

The Meeting then adjourned.

~~SECRET~~
COPY

October 27th, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Interview with W. H. Casselman, Esq., M. P. F.
4. Interview with representatives of Messrs. Price, Waterhouse & Co.
5. General Business.

Toronto,
October 27th, 1922.

The Commission met at 10.30 A. M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. J. A. Ross,
Mr. R. A. Ross,
also the Secretary.

The reading of the Minutes of the previous Meeting was deferred and Mr. W. H. Casselman, M. P. F., was called upon. Mr. Casselman was accompanied by Mr. John M. Godfrey.

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Mr. Casselman reviewed some of his personal experiences in connection with the obtaining of a contract for power from the Hydro-Electric Power Commission and also their procedure relative to the inspection of wiring in his residence and outbuildings. He then proceeded to discuss the system in vogue regarding the distribution of electrical energy for the use of residents in rural districts.

Stenographic notes of the interview were taken by Miss McLean.

The appointment with Mr. Bonthron, of Price, Waterhouse & Company, was cancelled; the interview with Mr. Casselman not being concluded until 12.45 P.M.

The Commission then entered into private session.

The Meeting adjourned at one o'clock.

AGENDA

October 31st, 1922.

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Review of programme of future work.
4. Discussion of points to be taken up at Public Hearing in reference to Central Ontario System, based upon report by the Legal Adviser.
5. General Business.

TORONTO,
October 31st, 1922.

The Commission met at 10.30 A.M.

Present:

The Chairman,
Mr. M. J. Haney,
Mr. Lloyd Harris,
Mr. R. A. Ross,
also the Secretary.

Mr. Wegmann and Mr. Latimer of the Legal Department were also present.

The Minutes of the meetings of October 26th and 27th were read and approved.

The Meeting then resolved itself into a general discussion regarding the subjects to be dealt with in the immediate future.

It is noted that the information was not provided to the appropriate authorities in a timely manner. The information was not provided to the appropriate authorities in a timely manner. The information was not provided to the appropriate authorities in a timely manner.

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APPENDIX

Appendix A, Item 1

1. Name of person involved.

2. Address of person involved.

3. Date of person involved.

4. Description of person involved. The information was not provided to the appropriate authorities in a timely manner.

5. Other information.

Appendix B, Item 1

Appendix B, Item 1

The information was not provided to the appropriate authorities in a timely manner.

Appendix C, Item 1

The information was not provided to the appropriate authorities in a timely manner.

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Appendix D, Item 1

The information was not provided to the appropriate authorities in a timely manner.

The information was not provided to the appropriate authorities in a timely manner.

FOR ENCLOSURE TO

In reference to public hearings, the following was decided upon:

A Public hearing, in reference to rural lines and rates to be held in the Parliament Buildings, Toronto, at 10.30 o'clock in the forenoon on November 7th:

A public hearing, in reference to the Guelph Municipal Railway, to be held in the Court House at Guelph, Ontario, on the morning of Thursday, November 9th:

A public hearing, in reference to the Central Ontario System, to be held in the Parliament Buildings, Toronto, at 10.30 o'clock in the forenoon on Tuesday, November 14th.

In discussing the preparation of reports it was decided that Commissioner R. A. Ross would give this matter his especial attention and would be at liberty to call upon any of the Commissioners or any of the staff of the Commission to assist in preparing the various reports to be submitted for the consideration of the Commission.

It was decided that a public hearing should take place, dealing with the insurance policy of the Hydro-Electric Power Commission and also their policy in reference to money spent for advertising and propaganda purposes. In this connection it was decided that Messrs. Price, Waterhouse & Company would be requested to make a short inquiry into the amounts expended by the H.E.P.C. in reference to advertising and general propaganda work.

In considering the desirability of holding a hearing to permit of representations being made to the Commission by such persons as Mr. Moore, of Wexford; Mr. Huxtable of Barrie; Mr. Deagle, of Orangeville, and others, the Secretary was directed to get in touch with Mr. Louis Ron, secretary of the Canadian Electrical Association, 65 McGill Ave., Montreal, and arrange for Mr. Ron to meet the Commission, having in view the consolidation of all representations to be made in one public hearing.

In connection with this general subject of the policy and methods of the H.E.P.C., in dealing with private companies and individuals, the names of Mr. Phippen and Mr. Monroe Grier were referred to.

It was also considered desirable that a Public Hearing should be held in reference to the Ontario Power Company at an early date.

The Legal Adviser was then requested to present his report, dealing with the public hearing to be held in connection with the Central Ontario System. The report was read and discussed and the Legal Adviser instructed to continue his work in order that a final case might be presented to the Commission before the time of the hearing on November 14th.

The Meeting then adjourned.

In reference to public hearings, the following was decided upon:

A public hearing, in reference to rural lines and rates to be held in the Parliament Building, Toronto, at 10.30 o'clock in the forenoon on November 14th.

A public hearing, in reference to the Great Northern Railway, to be held in the Court House at Guelph, Ontario, on the morning of Thursday, November 15th.

A public hearing, in reference to the Central Ontario System, to be held in the Parliament Building, Toronto, at 10.30 o'clock in the forenoon on Tuesday, November 14th.

In discussing the proposition of reports it was decided that Commissioner R. A. Ross would give this matter his especial attention and would be at liberty to call upon any of the Commissioners or any of the staff of the Commission to assist in preparing the various reports to be submitted for the consideration of the Commission.

It was decided that a public hearing should take place, dealing with the Lawrence policy of the Hydro-Electric Power Commission and also with its policy in reference to money spent for advertising and propaganda purposes. In this connection it was decided that Messrs. Price, Waterhouse & Company would be requested to make a short inquiry into the amounts expended by the H.E.P.C. in reference to advertising and general propaganda work.

In considering the desirability of holding a hearing to permit of representations being made to the Commission by such persons as Mr. Moore, of Toronto; Mr. McBride of Berlin; Mr. Duggan, of Oshawa; and others, the Secretary was directed to get in touch with Mr. Leslie Ken, secretary of the Canadian Electrical Association, 62 McGill Ave., Montreal, and arrange for Mr. Ken to meet the Commission, having in view the consideration of all representations to be made in one public hearing.

In connection with this general subject of the policy and methods of the H.E.P.C., in dealing with private companies and individuals, the names of Mr. Haggan and Mr. Munro-Grier were referred to.

It was also considered desirable that a public hearing should be held in reference to the Ontario Power Company at an early date.

The Legal Advisor was then requested to present his report, dealing with the public hearing to be held in connection with the Central Ontario System. The report was read and discussed and the Legal Advisor invited to continue his work in order that a final case might be presented to the Commission before the time of the hearing on November 14th.

The hearing then adjourned.

